



75th ANNUAL REPORT

For the year ended March 31

2

0

2

6

Delhi • Jammu & Kashmir • Himachal Pradesh • Uttar Pradesh
Chandigarh • Ladakh • Punjab • Uttarakhand • Rajasthan • Haryana



About the Association

Hotel and Restaurant Association of Northern India (HRANI) - a Northern outfit of the Federation of Hotel & Restaurant Associations of India is the apex body and voice of the Hospitality industry of Northern India, representing the Hotels, Restaurants and Allied sector of the ten North Indian States & Union Territories. The Association was formed in 1950 for the cause of the hospitality industry and plays an important role in developing tourism in the states, which comes under its purview. These northern states and Union Territories are Delhi, Haryana, Punjab, Rajasthan, Chandigarh, Himachal Pradesh, Jammu & Kashmir, Ladakh, Uttar Pradesh and Uttarakhand.

It was conceived with an idea to give hoteliers and restaurateurs in Northern India a common forum for interaction. As a voice of hospitality and allied sectors, HRANI is assisting its members to create a conducive environment to tap the vast potential of tourism and hospitality industry in Northern India.



Vision & Mission

Hotel and Restaurant Association of Northern India is the advocacy voice and key resource for information and education for the Hospitality & Tourism Industry in ten States & UT's of North India. It represents the common interest of members in the Hospitality Industry including political action, education, and industry advancements, in an ethical and professional manner.



HOTEL AND RESTAURANT ASSOCIATION OF NORTHERN INDIA

(A COMPANY REGISTERED UNDER SECTION 8 OF THE COMPANIES ACT, 2013)

- The Voice of Hospitality Industry representing Hotels, Restaurants and Allied Sector of Delhi, Chandigarh, Ladakh, Jammu & Kashmir, Haryana, Rajasthan, Punjab, Himachal Pradesh, Uttar Pradesh & Uttarakhand
- A Northern wing of The Federation of Hotel & Restaurant Associations of India

OFFICE BEARERS

HONY. TREASURER
& PAST PRESIDENT
GARISH OBEROI

IMMEDIATE PAST PRESIDENT
SURENDRA KUMAR JAISWAL

HONY. SECRETARY
AMARVIR SINGH

VICE PRESIDENT
RATTANDEEP SINGH ANAND
ANKIT GUPTA

HONY. JT. SECRETARY
RAKESH ROY
VINOD GULATI

SECRETARY GENERAL
RENU THAPLIYAL

NOTICE

All Members

Notice is hereby given that the 75th Annual General Meeting of "Hotel and Restaurant Association of Northern India" will be held on **Friday, the 11th September, 2026 at 1500 hrs at Radisson Blu Plaza Hotel Delhi Airport, NH-8, Mahipalpur, New Delhi – 110037 (Ph: 011 4250 0500)** to transact the following businesses:

ORDINARY BUSINESS

1. To approve and adopt the Financial Statement of the Company for the Financial Year ended March 31, 2026 together with the Report of the Managing Committee and Auditors thereon.
2. To constitute the Managing Committee for the term 2026-2028.
(In line with the provisions of Memorandum and Articles of Association vide clause 23(a), the letter of Scrutinizer, Sh. Ravi Gupta, dated August 17, 2026 is attached as Annexure -A along with the notice)

Clause 23(a) of Memorandum and Articles of Association read as: -

"In circumstances where there exists an unopposed nomination, and /or the total number of nominees does not surpass or is equivalent or is less than the total seats available, the obligation to conduct an election is considered unnecessary. And, in such cases, the scrutinizer, appointed as per the Companies Act, 2013, shall declare the election process completed and declare the candidates elected to the Managing Committee for the said term. A letter specifying the list of elected members shall be issued by the Scrutinizer"

By Order of the Managing Committee


Renu Thapliyal
Secretary General

New Delhi
27th August, 2026

CIN No.: U55101DL1952NPL002161

Reg. off. : 406/75-76, Manisha Building, Nehru Place, New Delhi-110019
Phone : 011- 41306628, 42804416 • E-mail : hrani.1950@gmail.com • Website : www.hrani.net.in

NOTES

1. A member entitled to attend and vote at the meeting is entitled to appoint a proxy to attend and vote instead of himself and such a proxy has to be a member of the Association. The Proxy holder may vote for resolutions other than Business No 2 "Election of Members of Managing Committee" in terms of the provision contained in the Articles of Association of HRANI.
2. Proxy Form (FORM MGT 11) is attached The Proxy form after affixing a revenue stamp of Rs one and striking the same with duly signed by Members should be deposited at the Registered Office (HRANI Secretariat) of the Association not less than 48 hours before the Annual General Meeting. i.e. on or before September 9, 2026 by 1500 hrs.
3. The Associate Members shall have right to attend the Annual General Meeting but shall however, not have the voting right in terms of the provision contained in the Articles of Association of HRANI.
4. Members desiring to seek any information on the annual accounts may write to the Company at an early date to enable compilation of information.
5. In terms of the Companies (Management and Administration) Amendment Rules, 2015 which came in force on March 19, 2015, the Association shall be providing the facility for voting by Electronic Means and the business shall be transacted by Members of Company through such voting.
6. The Association has engaged the services of Right2Vote Infotech Pvt Ltd as the Agency to provide remote e-voting / electronic voting facilities. The login ID & One Time Password (OTP) will be sent through the agency on your Email ID registered with HRANI.
7. The remote e-voting facility will be available during the following period:

Commencement of Remote e-voting	From 09.30 a.m. (IST) on 7th September, 2026
End of Remote e-voting	Up to 5.00 p.m. (IST) on 10th September, 2026

8. The Managing Committee of HRANI has appointed Sh. Ravi Gupta, Chartered Accountant, Gupta Dutt and Associates as Scrutinizer for conducting and tabulating the voting through ballot and remote e-voting in a fair and transparent manner.
9. The cut-off date for the purpose of completing all formalities for renewal of membership and thereby being eligible for remote e-voting and voting at the Annual General Meeting is 3rd September, 2026. The members who have not paid their membership subscription shall, however, not be entitled to vote by remote e-voting or through voting by ballot in person at venue of Annual General Meeting.
10. Procedure for Remote e-voting/ Electronic Means will be notified by the agency separately.
11. Facility for voting through ballot paper shall be made available at the Annual General Meeting and Members attending the Meeting who have not already cast their votes through remote e-voting shall be able to exercise their voting right at the Annual General Meeting..



12. Member whose name is recorded in the Register of Members of HRANI shall only be entitled to vote.
13. The Members who have cast their vote either by remote e-voting prior to the meeting or may also attend the meeting but they shall not be entitled to cast their vote again.
14. Please carry your photo ID proof / HRANI OR FHRAI CARD to attend Annual General Meeting.
15. **Procedure for Counting of Votes;**
 - a. E-votes received will be stored in a secured setup which will be accessed by the Scrutinizer for a final tally of the votes casted on each resolution.
 - b. The Scrutinizer after scrutinizing all the votes (e-voting and polling during AGM) will make a consolidated Scrutinizer's report and submit the same to the Chairman.
 - c. Clarification/doubt/dispute, if any, on matters concerning casting of votes shall be referred to the Scrutinizer whose decision shall be final and binding on all concerned.
16. The Results declared along with the Scrutinizer's Report(s) will be available on the website of the associations www.hrani.net.in after the declaration of the results.

PROEDURE FOR VOTING THROUGH ELECTRONIC MEANS (REMOTE E-VOTING)

1. **INVITE:** Members will receive an INVITE mail from Right2Vote on their email ID registered with HRANI. The mail will have the link, Login ID and details regarding remote -e voting. Do not try to log in with mobile number if you have received the invite on the email.
2. **WEBSITE LINK:** The Members should log on to the e-voting website during the voting period.
3. **USER ID:** Enter the Login ID as mentioned in the invite.
4. **PASSWORD:** Press GET OTP. OTP (One Time Password) would be delivered on your Email ID registered with HRANI. The OTP is the password. Once you enter the OTP and press Sign In, you would be logged in.
5. **VOTING PAGE:** Once logged in, you would be directed to VOTER page. Here you would see the poll from the HRANI. You would also see the logo of the HRANI along with the name. Click on the poll and you would be taken to voting page.
6. **OPTIONS:** On the voting page, you will see all the items to be voted upon. For resolutions you will have 3 options – Accept / Reject / Abstain. Please select option of your choice. For election of members, select the member of your choice.
7. **CONFIRMATION:** After selecting the option, click on “DONE”. You would receive a “THANK YOU” message on the screen. This is a confirmation that your vote has been recorded.
8. **MOBILE APP:** Apart from the website, votes can also cast using Right2Vote's mobile app: 'Right2Vote', available for android based mobile phones. (App link: <https://right2vote.in/getapp/>)
9. **CONTACT US:** In case you have any queries or issues regarding e-voting, write an email to contact@Right2vote.in.



HOTEL AND RESTAURANT ASSOCIATION OF NORTHERN INDIA

(A COMPANY REGISTERED UNDER SECTION 8 OF THE COMPANIES ACT, 2013)

- The Voice of Hospitality Industry representing Hotels, Restaurants and Allied Sector of Delhi, Chandigarh, Ladakh, Jammu & Kashmir, Haryana, Rajasthan, Punjab, Himachal Pradesh, Uttar Pradesh & Uttarakhand
- A Northern wing of The Federation of Hotel & Restaurant Associations of India

OFFICE BEARERS

HONY. TREASURER
& PAST PRESIDENT
GARISH OBEROI

IMMEDIATE PAST PRESIDENT
SURENDRA KUMAR JAISWAL

HONY. SECRETARY
AMARVIR SINGH

VICE PRESIDENT
RATTANDEEP SINGH ANAND
ANKIT GUPTA

HONY. JT. SECRETARY
RAKESH ROY
VINOD GULATI

SECRETARY GENERAL
RENU THAPLIYAL

August 17, 2026

All Members of HRANI

Dear Member

I am pleased to inform you that after the scrutiny of 26 nominations received and no withdrawal of candidature as prescribed under the Articles of Association, the number of valid qualified nominations received stands at 26 and are less than the total number of seats available at 30.

Further, as per Clause 23(a) of Memorandum and Articles of Association, where the total number of nominations is less than the total seats available, the obligation to conduct election is considered unnecessary.

Hence, in line with said clause, I declare the election process completed and the following nominees stand unopposed elected to the Management Committee for the term FY 2026-28 at their ensuing AGM.

CHANDIGARH - 01

S.No.	Code	Cat	Establishment	Name of Contestant	City
1	1029	H	Hotel Himani's	Mr. Ankit Gupta	Chandigarh

National Capital Territory (DELHI) - 08

S.No.	Code	Cat	Establishment	Name of Contestant	City
1	1940	R	NYC	Mr. Ashwani Kumar Goela	New Delhi
2	1981	R	Sampan Restaurant	Mr. Luv Malhotra	New Delhi
3	3132	R	Sonido By Maquina	Mr. Manan Chawla	New Delhi
4	1280	H	Le Meridien	Ms. Meena Bhatia	New Delhi
5	1888	R	Gulati Restaurant	Mr. Vinod Gulati	New Delhi
6	3077	H	The Umrão	Mr. Virendra Teotia	New Delhi
7	2794	H	Crowne Plaza Rohini	Mr. Rishabh Khanna	New Delhi

HARYANA - 02

S.No.	Code	Cat	Establishment	Name of Contestant	City
1	1655	R	Quality Bar & Restaurant	Mr. Pawan Aggarwal	Ambala
2	2622	H	Ramada Gurgaon Central	Mr. Rahool Macarius	Gurugram

Renu Thapliyal

Contd...

CIN No.: U55101DL1952NPL002161

Reg. off. : 406/75-76, Manisha Building, Nehru Place, New Delhi-110019

Phone : 011- 41306628, 42804416 • E-mail : hrani.1950@gmail.com • Website : www.hrani.net.in



HIMACHAL PRADESH - 01					
S.No.	Code	Cat	Establishment	Name of Contestant	City
1	1548	H	Hotel Combermere	Mr. Sanjay Thakur	Shimla

JAMMU & KASHMIR - 01					
S.No.	Code	Cat	Establishment	Name of Contestant	City
1	1202	H	Hotel Asia Jammu Tawi	Mr. Rattan Deep Singh Anand	Jammu

PUNJAB - 02					
S.No.	Code	Cat	Establishment	Name of Contestant	City
1	2855	H	Hotel Greens	Mr. Amarjeet Singh	Ludhiana
2	1426	H	Hotel Natraj	Mr. Amarvir Singh	Ludhiana

RAJASTHAN - 04					
S.No.	Code	Cat	Establishment	Name of Contestant	City
1	1114	H	Gorbandh Palace	Shriji Dr. Lakshyaraj Singh Mewar	Jaisalmer
2	1639	H	Karni Bhawan Palace	Mr. Kunal Singh Chawra	Bikaner
3	1041	H	Kalinga Hotel	Mr. Deepak Parihar	Jodhpur
4	1241	H	Radisson Jaipur City Center	Mr. Nikhil Sharma	Jaipur

UTTAR PRADESH - 08					
S.No.	Code	Cat	Establishment	Name of Contestant	City
1	1421	H	Deep Hotel	Mr. Surendra Kumar Jaiswal	Lucknow
2	1319	H	Hotel Uberoi Anand	Mr. Garish Oberoi	Bareilly
3	1652	R	Elchico Hotels & Restaurants Pvt. Ltd.	Mr. Rakesh Roy	Allahabad
4	1296	H	Grand Hotel	Mr. Arun Dang	Agra
5	1184	H	Hotel Pradeep	Mr. Pradeep Narayan Singh	Varanasi
6	1244	H	The Landmark Hotel	Mr. Vikas Malhotra	Kanpur

UTTARAKHAND - 02					
S.No.	Code	Cat	Establishment	Name of Contestant	City
1	3150	H	Aahana-The Corbett Wilderness	Mr. Kamal N Tripathi	Ram Nagar
2	1196	H	Hotel Madhuban	Mr. Manu Kochhar	Dehradun

Thanking you for your co-operation.

Ravi Gupta

Ravi Gupta
Scrutinizer

Form No. MGT-11
Proxy form

[Pursuant to section 105(6) of the Companies Act, 2013 and rule 19(3) of the Companies (Management and Administration) Rules, 2014]

CIN	U55101DL1952NPL002161
Name of the company	HOTEL AND RESTAURANT ASSOCIATION OF NORTHERN INDIA.
Registered office	406, 'MANISHA BUILDING' 75-76, NEHRU PLACE NEW DELHI 110019

I/We, being the member(s) of the above named company hereby appoint :-

1.	Name	:	
	Address:	:	
	E-mail Id:	:	
	Signature	:	

Or failing him

2.	Name	:	
	Address:	:	
	E-mail Id:	:	
	Signature	:	

our proxy to attend and vote (on a poll) for us and on our behalf at the Annual General Meeting of the Association, to be held on **Friday, the 11th September, 2026 at 1500 hrs at Radisson Blu Plaza Hotel Delhi Airport, NH-8, Mahipalpur, New Delhi – 110037 (Ph: 011 4250 0500)** and vote on our behalf and at any adjournment thereof in respect of such resolutions as are indicated below:

Resolution
ORDINARY BUSINESS :
RESOLVED THAT the Financial Statement of the Company for the Financial Year ended March 31, 2026 and the Reports of the Managing Committee and Auditors thereon be and the same are hereby approved and adopted.

Signed this..... day of September, 2026

Signature

Name.....

Designation

Membership No.....

Unit Name

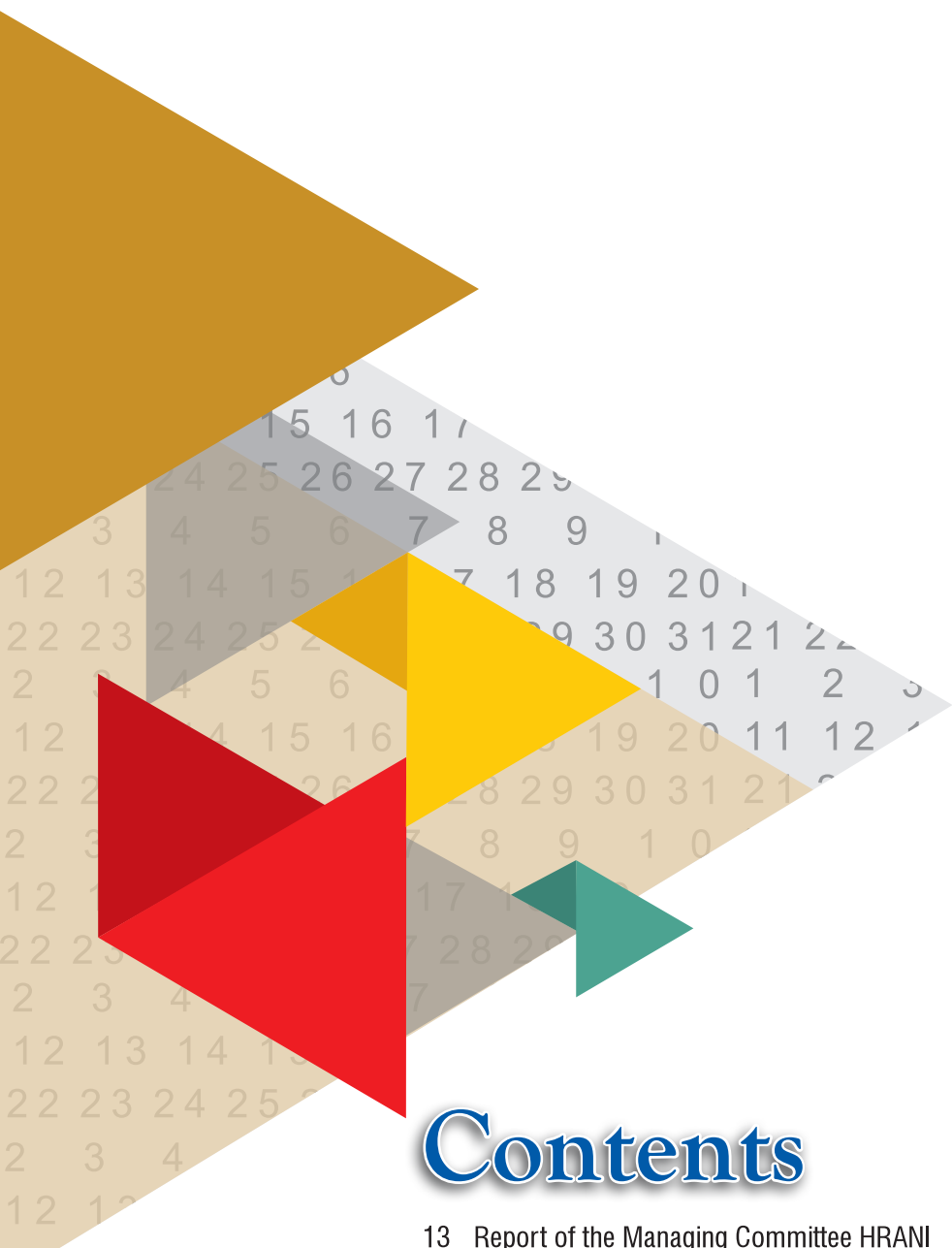
Address

Affix Revenue stamp Rs 1/-

Signature of proxy holder

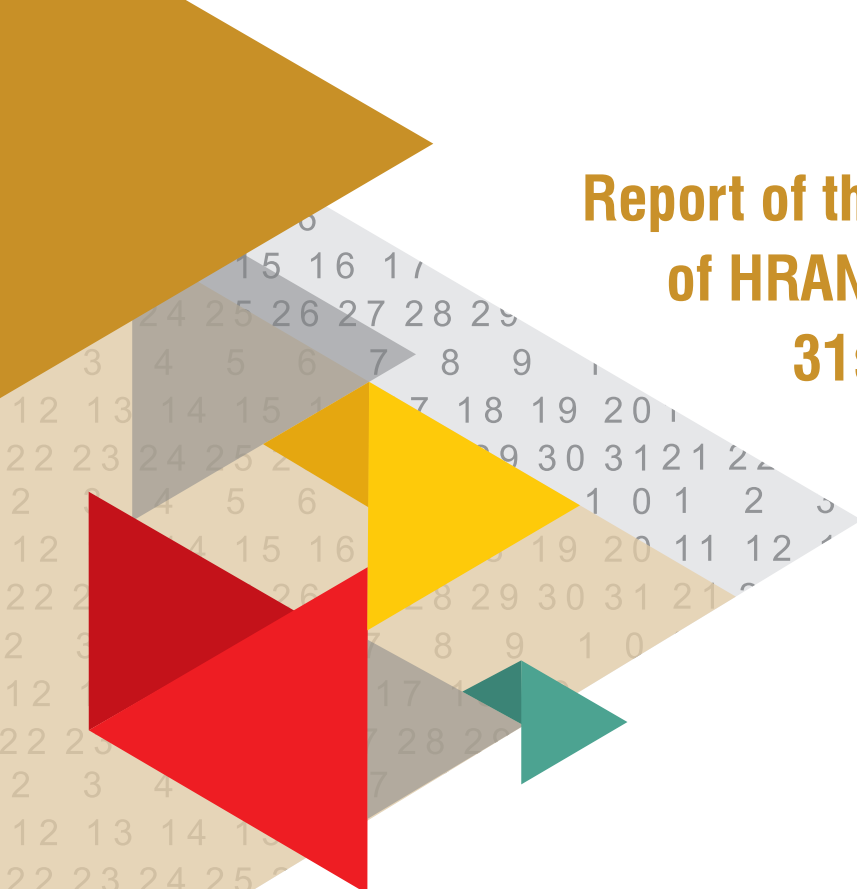
Name

Note: This form of proxy in order to be effective should be duly completed and deposited at the Registered Office of the Company not less than 48 hours before the commencement of the Meeting



Contents

- 13 Report of the Managing Committee HRANI
- 36 State-wise break-up of Membership
- 37 Financial Statement for the year ended 31st March, 2026 along with Auditors Report
- 60 List of Members of Managing Committee
- 64 Guidelines for Membership of HRANI
- 66 Attendance at the Managing Committee Meetings
- 67 Setting the Stage for the World: India's Rise as a Global Wedding & MICE Destination
- 70 Strengthening Farmer-Hospitality Linkages in Uttar Pradesh
- 71 Viksit Delhi: Charting a Transformative Future for Tourism and Hospitality
- 74 From Farms to Five-Star Kitchens: A New Alliance Takes Shape



Report of the Managing Committee of HRANI for the year ended 31st March, 2026

Dear Members,

The Managing Committee of the Hotel and Restaurant Association of Northern India (HRANI) is pleased to present its Annual Report for the year ended 31st March 2026, along with the audited financial statements. Over the past year, the Association has continued to uphold its commitment to advancing the hospitality sector across the northern region of India.

Overview

During the year under review, the Managing Committee of HRANI undertook focused efforts to ensure equitable representation across member states, key cities, and various districts in Northern India. In alignment with the Association's core objectives, the Committee remained committed to promoting and supporting the hotel and restaurant industry by extending timely assistance and services to its members engaged in hospitality operations.

To further this mission, HRANI organized a series of **conclaves, seminars, and meetings** aimed at the

promotion and development of the **hospitality and tourism sector**. These initiatives served as effective platforms for knowledge-sharing, capacity-building, and strengthening industry linkages.

The Committee remained proactive in addressing the evolving challenges of the hospitality industry while simultaneously leveraging opportunities for growth. Through sustained **advocacy, stakeholder engagement, and innovative programming during the year**, HRANI reaffirmed its role as a **leading representative body** for the hospitality and allied sectors in Northern India.

KEY EVENTS AND ACTIVITIES

» World Tourism Day Celebration - Session on 'Tourism and Sustainable Transformation'

HRANI observed World Tourism Day with a special session on the theme "Tourism and Sustainable Transformation," in alignment with the United Nations World Tourism Day theme for 2025. The programme brought together hospitality professionals and industry stakeholders to

deliberate on the evolving role of tourism in fostering sustainable development, cultural understanding, and personal well-being.

The highlight of the event was an address by Sister BK Khyati, Senior Rajyoga Teacher and Programme Director of the Shipping, Aviation & Tourism Services Wing of the Brahma Kumaris. In her address, she emphasized the significance of integrating mindfulness, emotional well-being, and spiritual awareness into professional life, particularly for individuals working in dynamic sectors such as hospitality, tourism, aviation, and travel.

The session focused on the importance of maintaining inner balance, managing stress effectively, and cultivating a positive mindset in order to enhance both personal and professional effectiveness. Participants were encouraged to view tourism not only as an economic driver but also as a powerful medium for promoting harmony, sustainability, and global connectedness.

The programme served as a meaningful platform for reflection and learning, reinforcing the importance of responsible tourism practices and holistic well-being within the hospitality industry. The observance reflected HRANI's continued commitment to supporting initiatives that promote sustainable growth, professional development, and responsible tourism across the region.

EVENTS IN ASSOCIATION WITH FHRAI

» HRANI–FHRAI FPO–Hospitality & Farmers' Benefit Summit 2025

HRANI, in association with the Federation of Hotel & Restaurant Associations of India (FHRAI), jointly organized the FPO–Hospitality & Farmers' Benefit Summit 2025 with the objective of fostering stronger linkages between the hospitality industry and Farmer Producer Organizations (FPOs). The Summit brought together senior government officials, industry leaders, hospitality professionals, farmers, and representatives of FPOs to deliberate on creating sustainable and mutually beneficial partnerships between the agricultural and hospitality sectors.

Shri Devesh Chaturvedi, Secretary, Department of Agriculture & Farmers' Welfare, Government of India, attended the Summit as the Chief Guest, while Shri Suman Billa, Additional Secretary and Director General, Ministry of Tourism, Government of India, graced the occasion as the Guest of Honour. The discussions focused on strengthening direct procurement models between hotels and FPOs, improving supply chain efficiencies, enhancing traceability, and creating new income opportunities for farmers.

In his address, Shri Devesh Chaturvedi emphasized the importance of direct engagement between hotels and FPOs as a means to ensure better returns for farmers while providing the hospitality sector with access to high-quality, sustainable, and locally sourced produce. He highlighted the growing network of FPOs across the country and their potential to support the hospitality industry's evolving demand for organic, GI-tagged, and chemical-free products.

Shri Suman Billa underscored the need for a structured framework to facilitate long-term partnerships between the hospitality sector and farming communities, thereby contributing to rural development and strengthening tourism value chains. Industry leaders and representatives from leading hotel groups, including Wyndham Hotels & Resorts, Lemon Tree Hotels, Sarovar Hotels, Radisson Hotel Group, and Le Méridien, shared their perspectives on integrating FPOs into hospitality procurement systems.

FHRAI President Mr. Surendra Kumar Jaiswal reiterated the hospitality industry's readiness to procure directly from Farmer Producer Organizations, subject to the availability of consistent supply, quality standards, and traceability mechanisms. He emphasized that stronger farmer-hospitality partnerships have the potential to create sustainable value for both sectors. Mr. M. P. Bezbaruah, Secretary-General, Hotel Association of India (HAI), highlighted the industry's longstanding demand for infrastructure status for hotels, noting that such recognition would facilitate greater investments, strengthen rural linkages, and support the long-term growth of tourism and hospitality.

The Summit also featured a technical session that examined practical approaches for establishing a national farm-to-hospitality supply chain. The deliberations focused on procurement models, quality assurance, logistics, traceability, and capacity building to enable stronger collaboration between farmers and hospitality establishments.

A major highlight of the event was the exhibition featuring 50 Farmer Producer Organizations from 17 states across India. The exhibition showcased a diverse range of regional, organic, and GI-tagged agricultural products, providing participating FPOs with a valuable platform to interact directly with hotel representatives, chefs, procurement professionals, and other institutional buyers.

Delivering the Vote of Thanks on behalf of FHRAI and HRANI, Mr. Garish Oberoi expressed appreciation to Shri Devesh Chaturvedi for his valuable guidance and policy insights, and to Shri Suman Billa for reaffirming the tourism sector's commitment to rural development and integration. He also acknowledged the significant contribution of Ms. Maninder Kaur Dwivedi, Additional Secretary, Ministry of Agriculture & Farmers' Welfare, whose guidance and support played an important role in shaping the Summit's agenda and fostering collaboration among various stakeholders.

The Summit served as an important platform for dialogue and collaboration between policymakers, industry stakeholders, and farming communities. It reinforced the shared commitment of HRANI and FHRAI towards promoting sustainable sourcing practices, supporting rural livelihoods, and strengthening the integration of agriculture and hospitality for inclusive growth.

» HRANI–FHRAI Summit on “Viksit Delhi, Viksit Tourism & Hospitality: Together Towards a Viksit Bharat”

HRANI and FHRAI organized a Summit on the theme “Viksit Delhi, Viksit Tourism & Hospitality: Together Towards a Viksit Bharat” at Hotel Le Méridien, New Delhi. The Summit brought together policymakers, hospitality

leaders, tourism professionals, industry experts, and other stakeholders to deliberate on policy reforms, sustainability initiatives, digital transformation, and strategies for strengthening Delhi's position as a leading tourism and hospitality destination.

Smt. Rekha Gupta, Hon'ble Chief Minister of the National Capital Territory of Delhi, attended the Summit as the Chief Guest and delivered the keynote address. In her address, **she outlined the Government's vision for promoting tourism-led growth and enhancing the ease of doing business for the hospitality sector. She announced the introduction of third-party audits for fire licensing to facilitate faster approvals and reduce procedural delays.** She also highlighted the Government's plans to implement a single-window licensing system aimed at streamlining approvals from various departments and agencies.

The Chief Minister further emphasized the importance of sustainability and environmental responsibility, encouraging hospitality establishments to adopt innovative measures for pollution mitigation and resource conservation. She reiterated the Government's commitment to strengthening Delhi's tourism infrastructure and positioning the city as a premier destination for tourism, events, conferences, and business travel.

Mr. Surendra Kumar Jaiswal, President, FHRAI, welcomed the policy reforms announced by the Government and appreciated measures aimed at simplifying regulatory procedures for the hospitality industry. He highlighted FHRAI's ongoing sustainability initiatives and emphasized the adoption of innovative technologies and environmentally responsible practices to support sustainable growth within the sector.

A presentation on sustainable and responsible tourism was delivered by Ms. Ankita Jaiswal, Chairperson, Sustainable & Responsible Tourism Committee, HRANI & UPHRA. She highlighted the importance of strengthening linkages between the hospitality industry and Farmer Producer Organizations (FPOs) and emphasized the role of sustainable sourcing practices in promoting rural livelihoods and responsible tourism. An exhibition featuring FPOs from multiple states provided opportunities for direct

interaction between farmers and hospitality buyers, further encouraging farm-to-hospitality partnerships.

The Summit also featured technical presentations on emerging opportunities and best practices for the hospitality sector. Mr. Sushil Vaishnav, Founder of ECOIL, delivered a presentation on the Repurposed Used Cooking Oil (RUCO) initiative, highlighting responsible disposal and recycling practices that support environmental sustainability and the circular economy. Mr. Rishi Gupta, Category Lead, Open Network for Digital Commerce (ONDC), presented the potential of digital commerce platforms in enhancing market access and supporting the growth of hospitality businesses.

A panel discussion on branding Delhi as a world-class tourism and MICE destination brought together experts from government, academia, skill development institutions, and the hospitality industry. The discussion focused on key issues including destination development, urban infrastructure, cleanliness, visitor safety, workforce development, sustainability, and collaborative approaches to strengthening Delhi's tourism ecosystem.

The Summit also served as a platform to recognize excellence within the hospitality sector through the presentation of Special Awards of Excellence. The awards honoured individuals and organizations for their outstanding contributions in areas such as hospitality operations, sustainability, innovation, leadership, and skill development.

The Summit concluded with a shared commitment towards strengthening collaboration between government and industry for the sustainable growth of tourism and hospitality. The deliberations reinforced the importance of policy support, digital innovation, environmental responsibility, and stakeholder engagement in positioning Delhi as a globally competitive and visitor-friendly destination.

► Agri Hospitality Conclave – Lucknow

HRANI, in association with the Federation of Hotel & Restaurant Associations of India (FHRAI) and the Uttar

Pradesh Hotel & Restaurant Association (UPHRA), organized the Agri Hospitality Conclave at Taj Mahal, Lucknow, in collaboration with the Department of Fisheries, Animal Husbandry & Dairying, Government of Uttar Pradesh. The conclave brought together policymakers, hospitality leaders, financial institutions, and industry stakeholders to explore opportunities for strengthening linkages between the agriculture and hospitality sectors while supporting rural livelihoods and sustainable growth.

The event was attended by several distinguished dignitaries, including Dr. K. V. Raju, Economic Advisor to the Hon'ble Chief Minister of Uttar Pradesh; Shri Mukesh Kumar Meshram, IAS, Additional Chief Secretary, Animal Husbandry, Dairy & Fisheries Department; and Smt. Dhanalakshmi K., IAS, Milk Commissioner and Director General of Fisheries, Government of Uttar Pradesh. Senior officials from the departments of Animal Husbandry, Dairy and Fisheries, representatives of financial institutions, and hospitality industry leaders also participated in the conclave.

The discussions focused on creating stronger partnerships between hotels, restaurants, farmers, dairy cooperatives, fisheries, and livestock producers to develop a sustainable and efficient supply ecosystem. Particular emphasis was laid on local sourcing, supply chain integration, quality assurance, and creating reliable market opportunities for agricultural producers while ensuring access to fresh and high-quality products for the hospitality sector.

Addressing the gathering, Mr. Surendra Kumar Jaiswal, President, FHRAI and UPHRA, highlighted the progressive initiatives undertaken by the Government of Uttar Pradesh to support the hospitality sector. He emphasized the importance of strengthening agriculture-hospitality linkages through local sourcing and direct engagement with farmers and producers, thereby creating sustainable economic opportunities for rural communities while enhancing the quality and authenticity of hospitality offerings.

Mr. Garish Oberoi, Former President, HRANI and Honorary Secretary, FHRAI, underscored the potential of direct collaboration between hospitality establishments and producers of dairy, fisheries, and livestock products.

He noted that stronger partnerships would contribute to a more resilient supply chain while generating sustained demand for locally produced goods.

The conclave also highlighted the role of financial institutions in supporting hospitality enterprises. Representatives from SIDBI shared information on specialized financing schemes aimed at supporting hospitality MSMEs through funding for modernization, equipment upgrades, and sustainability initiatives.

A presentation by Deloitte examined opportunities for deeper collaboration between the hospitality industry and the fisheries, dairying, and animal husbandry sectors. The presentation highlighted the need for strengthening cold-chain infrastructure, improving logistics, diversifying product offerings, and enhancing communication between producers and hospitality buyers to create an efficient farm-to-hospitality value chain.

The deliberations also focused on the role of hotels and restaurants in promoting regional cuisine through the use of locally sourced ingredients. Participants discussed how integrating regional dairy, fisheries, and livestock products into hospitality offerings could create sustainable demand for local producers while enriching guest experiences.

In his address, Dr. K. V. Raju highlighted Uttar Pradesh's vision of promoting its agricultural and fisheries resources at both national and international levels. Shri Mukesh Kumar Meshram emphasized the significant contribution of the dairy, fisheries, and livestock sectors to the state's economy and stressed the importance of stronger partnerships with the hospitality industry to improve market access for farmers and producers.

The conclave concluded with a shared commitment towards building a robust agri-hospitality ecosystem in Uttar Pradesh through enhanced collaboration between government, industry, financial institutions, and producers. The event reinforced the importance of local sourcing, sustainable supply chains, and inclusive growth in strengthening both the hospitality sector and rural economies.

» **Wedding & MICE Tourism Conclave 2026 – Lucknow**

HRANI, in association with the Federation of Hotel & Restaurant Associations of India (FHRAI), organized the Wedding & MICE Tourism Conclave 2026 at Ramada by Wyndham Lucknow Hotel and Convention Centre. The conclave brought together policymakers, tourism officials, hospitality leaders, wedding planners, event professionals, and industry stakeholders to deliberate on strategies for strengthening India's position as a leading global destination for Wedding and MICE (Meetings, Incentives, Conferences and Exhibitions) tourism.

The conclave was attended by several distinguished dignitaries, including Shri Brajesh Pathak, Hon'ble Deputy Chief Minister of Uttar Pradesh; Dr. Rajeshwar Singh, Hon'ble MLA, Sarojini Nagar Constituency; Dr. Neeraj Kharwal, IAS, Managing Director, India Trade Promotion Organization (ITPO); Shri Arun Srivastava, Joint Director General and Regional Director (North), Ministry of Tourism, Government of India; Mr. Surendra Kumar Jaiswal, President, FHRAI; Mr. Pradeep Shetty, Vice President, FHRAI; Mr. Garish Oberoi, Honorary Secretary, FHRAI and Former President, HRANI; Mr. Rahool Macarius, Market Managing Director – Eurasia, Wyndham Hotels & Resorts; and Mr. Samit Garg, President, EEMA.

Aligned with the Hon'ble Prime Minister's "Wed in India" vision, the conclave highlighted India's growing potential as a preferred destination for destination weddings and global business events. Discussions focused on destination competitiveness, infrastructure development, policy support, sustainability, skill development, and collaborative initiatives required to accelerate the growth of Wedding and MICE tourism across the country.

A key highlight of the conclave was the announcement of a strategic partnership between FHRAI and Axis Bank through the exchange of a Memorandum of Understanding aimed at supporting the tourism and hospitality industry through innovative financial solutions and enhanced industry collaboration. The conclave also featured presentations on

risk management, tourism development, and opportunities for strengthening the Wedding and MICE ecosystem.

Three technical sessions explored emerging trends and opportunities in destination weddings, evolving expectations within the MICE sector, and the growing importance of creating experiential and value-driven events. Industry experts shared insights on destination marketing, event execution, sustainability, infrastructure readiness, and the future growth potential of the segment.

An exhibition featuring more than 50 exhibitors provided a platform for destinations, tourism boards, hospitality companies, event planners, and service providers to showcase their offerings and engage in business networking. The exhibition highlighted the diversity and capabilities of India's Wedding and MICE ecosystem.

Addressing the conclave, speakers emphasized the importance of enhanced connectivity, world-class infrastructure, policy support, sustainability, and public-private collaboration in positioning India as a globally competitive destination for weddings, meetings, conferences, and exhibitions. Particular emphasis was laid on the growing role of Uttar Pradesh as an emerging hub for tourism, destination weddings, and MICE activities, supported by significant investments in infrastructure and connectivity.

The conclave concluded with a shared commitment towards strengthening collaboration among government agencies, tourism bodies, hospitality stakeholders, and event professionals to promote India as a premier global destination for Wedding and MICE tourism. The event reinforced the role of HRANI and FHRAI in facilitating industry dialogue, fostering partnerships, and supporting the sustainable growth of the tourism and hospitality sector.

POLICY REPRESENTATION AND ADVOCACY

As part of its commitment to advancing the interests of the hospitality industry, HRANI actively engages with key

government stakeholders to address policy concerns and regulatory issues affecting its members. During the year, the Association made detailed representations to both the Government of NCT of Delhi and the Ministry of Finance, Government of India, highlighting critical challenges and proposing constructive reforms for the sector.

► Representation to the Commissioner, Department of Excise, Entertainment & Luxury Tax, Government of NCT of Delhi

A delegation from HRANI met with Shri Ravi Jha, IAS, Commissioner, Department of Excise, Entertainment & Luxury Tax, Government of NCT of Delhi. HRANI submitted a detailed representation to Shri Sunny K. Singh, IAS, Commissioner, Department of Excise, Entertainment & Luxury Tax, Government of NCT of Delhi, highlighting various issues affecting hotels and restaurants and proposing reforms aimed at improving ease of doing business and enhancing the competitiveness of Delhi's hospitality sector.

Key issues and suggestions submitted included:

- a. Reduction in Room Service License Fees (L-15/L-15F) to better reflect actual consumption patterns.
- b. Revision of the annual excise fee escalation mechanism, proposing fee increases after every five years instead of annually.
- c. Extension of fee payment timelines and revision of the cut-off date for license fee payments.
- d. Provision for pro-rata fee calculations for fresh license applications.
- e. Permission for payment of excise fees in quarterly instalments without interest.
- f. Fee adjustments during periods of renovation or temporary closure of hospitality establishments.

- g. Rationalization of seat-based fee calculations based on actual seating capacity.
- h. Reduction in VAT on liquor to align Delhi with neighbouring states and improve competitiveness.
- i. Permission to offer discounted packages within licensed hotels and restaurants.
- j. Approval for the sale and service of liquor through bottles in addition to individual servings.
- k. Extension of operating hours for licensed establishments from 1:00 a.m. to 3:00 a.m. to promote tourism and the night-time economy.
- l. Simplification of licensing procedures through the removal of linked approvals and NOCs, and enhancement of ease of doing business measures.
- m. Introduction of multi-year excise licenses with validity options of one, three, and five years.
- n. Reduction in the legal drinking age in Delhi in line with prevailing norms in several other states.
- o. Permission for liquor service in terraces, gardens, and other open areas within licensed premises without additional fees.

HRANI reiterated its commitment to working closely with the Excise Department and requested that industry stakeholders be consulted during the formulation of future excise policies to ensure a more practical, transparent, and growth-oriented regulatory framework for the hospitality sector.

» Representation on Rationalization of GST for the Tourism and Hospitality Sector

HRANI submitted representations to the Finance Ministers and senior government authorities of the ten Northern States and Union Territories, urging support for the rationalization of GST applicable to the tourism and hospitality sector. The representation highlighted the need to enhance India's competitiveness as a global tourism destination and align

taxation policies with the Government's Vision of Viksit Bharat 2047.

Key issues and recommendations submitted included:

- a. Introduction of a uniform GST rate of 5% with Input Tax Credit (ITC) on all hospitality and tourism-related services, including hotels, restaurants, catering, bakeries, and allied services.
- b. Delinking of GST on Food & Beverage (F&B) services from hotel room tariffs to remove operational complexities and improve compliance.
- c. Regularization of past GST payments on an "as is basis" in view of historical ambiguities relating to room tariffs and valuation of services.
- d. Recognition of hotel rooms as Plant & Machinery for the purpose of Input Tax Credit eligibility on renovation, refurbishment, and capital expenditure.
- e. Revision of GST slabs on hotel accommodation by increasing the existing room tariff threshold from Rs. 7,500 to Rs. 15,000 to account for inflation and rising operational costs.
- f. Rationalization of India's tourism tax structure in line with competing Asian destinations. The representation highlighted that countries such as Thailand, Singapore, Malaysia, Indonesia, Vietnam, and Sri Lanka levy significantly lower tourism-related taxes and provide more favourable input tax credit provisions, thereby enhancing their competitiveness in attracting international tourists.
- g. Measures to improve Ease of Doing Business and strengthen the growth potential of the tourism and hospitality sector.

The representation emphasized the significant contribution of tourism and hospitality to employment generation, economic growth, foreign exchange earnings, and regional development. HRANI requested the respective State Governments to advocate these recommendations before the GST Council and the Ministry of Finance,

Government of India, to support the growth of a globally competitive tourism ecosystem.

► Representation on Mandatory Installation and Fixed Operation of Anti-Smog Guns in Hotels

HRANI submitted a representation to Sardar Manjinder Singh Sirsa, Hon'ble Minister of Industries, Food & Supplies and Environment, Forest & Wildlife, Government of NCT of Delhi, regarding the Government Order mandating the installation and operation of anti-smog guns in hotels at specified timings.

The Association expressed its support for the Government's clean air initiatives while highlighting several practical and operational concerns relating to the applicability of the mandate to the hospitality sector.

Key issues raised included:

- a. Guest Comfort and Tourism Impact: The prescribed operating hours, particularly during late-night and early-morning periods, could adversely affect guest comfort, disrupt events, and impact Delhi's attractiveness as a hospitality destination.
- b. High Capital and Operational Costs: Installation of anti-smog guns would require significant investment, along with recurring expenditure on electricity, maintenance, and consumables.
- c. Excessive Water Consumption: Anti-smog guns consume large quantities of water, which is inconsistent with the hospitality industry's ongoing efforts towards water conservation and sustainable operations.
- d. Additional Manpower Requirements: Continuous operation at fixed intervals would necessitate additional staffing, resulting in increased operational costs for hotels.
- e. Structural and Safety Concerns: The substantial weight of anti-smog guns may create structural load and safety issues for rooftops and building infrastructure, particularly in existing hotel properties.

f. Scientific and Technical Limitations: HRANI highlighted findings indicating the limited effectiveness of anti-smog guns in controlling PM2.5 levels in open urban environments, their restricted area of coverage, and potential health concerns associated with the use of treated or recycled water.

g. Need for More Effective Alternatives: The Association submitted that anti-smog guns are better suited for construction sites, industrial areas, and high-pollution zones, and suggested that hotels should instead be encouraged to contribute through sustainable practices, green initiatives, and plantation drives.

Recommendations submitted by HRANI:

- i. Withdrawal, suspension, or suitable modification of the order insofar as it applies to hotels.
- ii. Exemption for hospitality establishments, considering that hotels are neither major dust generators nor industrial polluters.
- iii. Consultation with the hospitality industry to identify practical, sustainable, and tourism-friendly alternatives for supporting Delhi's clean air objectives.

HRANI reiterated the hospitality sector's commitment to environmental sustainability while advocating for balanced and feasible measures that do not adversely impact hotel operations or guest experience.

► Representation on Rationalization of DPCC Consent Fee Structure for Hotels and Restaurants in Delhi

HRANI submitted a detailed representation to Sardar Manjinder Singh Sirsa, Hon'ble Minister of Industries, Food & Supplies and Environment, Forest & Wildlife, Government of NCT of Delhi, seeking rationalization of the Consent Fee structure imposed by the Delhi Pollution Control Committee (DPCC) on hotels and restaurants.

The Association highlighted that hospitality establishments have been grouped with industrial units for the purpose of calculating consent fees, resulting in disproportionately

high charges based on land and capital costs rather than actual pollution levels.

Key issues raised included:

- a. **Disproportionate Fee Structure:** Consent fees for hotels and restaurants are calculated on the basis of land and capital costs, making them excessively high and adversely affecting the financial viability of hospitality establishments.
- b. **Low Pollution Footprint of Hospitality Sector:** HRANI emphasized that hotel and restaurant effluents are largely domestic in nature and significantly less polluting than several other sectors, including healthcare facilities.
- c. **Double Financial Burden:** Hospitality establishments already invest in Effluent Treatment Plants (ETPs) and pay substantial sewerage charges to the Delhi Jal Board for wastewater treatment.
- d. **Disparity with Residential and Other Sectors:** While residential housing societies are not required to obtain DPCC consent, hotels and restaurants with similar wastewater characteristics continue to face stringent compliance requirements.
- e. **Higher Fees Compared to Neighbouring States:** The consent fee structure in Delhi was highlighted as being significantly higher than that of neighbouring states and Union Territories, reducing the competitiveness of hospitality businesses operating in the capital.
- f. **Wide Disparity with Hospitals and Nursing Homes:** HRANI pointed out the inconsistency in consent fees charged to hotels and restaurants vis-à-vis healthcare establishments despite the hospitality sector having a comparatively lower environmental impact.

Recommendations submitted by HRANI:

- i. Exemption from DPCC consent requirements for hotels with fewer than 20 rooms and restaurants with seating capacity below 36 covers.

- ii. Revision of the consent fee structure to link fees to room inventory in hotels and seating capacity in restaurants rather than land and capital costs.

- iii. Rationalization of the existing fee structure to make compliance affordable and encourage wider adherence to environmental regulations.
- iv. Adoption of a slab-based fee system for hotels and restaurants based on room inventory and seating capacity.

HRANI also referred to the recommendations of a committee constituted under the directions of the Hon'ble National Green Tribunal, which had advised a review of the existing consent fee structure. The Association urged the Government to intervene and introduce a fair, transparent, and scientifically aligned fee mechanism that reflects the actual environmental impact of the hospitality sector while supporting ease of doing business.

» Representation on Early Notification of Rationalized Additional FAR Charges for Hotels in Delhi

HRANI submitted a representation to the Hon'ble Minister of Housing & Urban Affairs, Government of India, seeking expeditious notification of the rationalized Additional Floor Area Ratio (FAR) charges for hotels under the provisions of MPD 2021.

The Association highlighted that although the proposal for rationalization of Additional FAR charges had been approved by the Delhi Development Authority (DDA) in March 2021, its notification remained pending, creating uncertainty for the hospitality sector and affecting investment and expansion plans.

Key issues highlighted included:

- a. **Delay in Implementation of Approved Policy:** Despite approval by the DDA Authority, the rationalized Additional FAR charges had not been notified, resulting in prolonged uncertainty for hotel operators and investors.

b. Need for Augmentation of Hotel Room Inventory:

Delhi has witnessed substantial growth in convention and exhibition infrastructure, including the development of world-class venues such as Bharat Mandapam and Yash Bhoomi, leading to increased demand for hotel accommodation.

c. Capacity Constraints During Major Events: The pace of growth in hotel room inventory has not matched the rising demand generated by large-scale national and international events, creating capacity challenges during peak periods.

d. Impact on Investment and Expansion Planning: The absence of a notified framework has hindered hotels from undertaking expansion projects and making long-term investment decisions.

recognizing FSSAI registration as a deemed Municipal Health Trade License for hotels and restaurants be extended to establishments operating under the Municipal Corporation of Delhi (MCD).

The Association welcomed the initiative as a significant ease-of-doing-business measure and highlighted that a similar provision in MCD areas would eliminate duplication of licenses, reduce compliance requirements, and create uniformity across Delhi.

HRANI emphasized that extending the reform citywide would simplify regulatory procedures, encourage investment and expansion in the hospitality sector, and enable hotels and restaurants to focus on service excellence, innovation, and employment generation while maintaining compliance with food safety standards.

Recommendations submitted by HRANI:

- i. Early approval and notification of the rationalized Additional FAR charges for hotels under MPD 2021.
- ii. Facilitation of regulated vertical expansion of existing hotel properties to enhance room inventory and meet growing demand.
- iii. Provision of policy certainty to encourage investment and infrastructure development within the hospitality sector.

HRANI emphasized that timely implementation of the approved policy would strengthen Delhi's hospitality infrastructure, support the growth of tourism and MICE activities, and contribute to the Government's vision of positioning the National Capital as a leading global destination for international conferences, exhibitions, and events.

►► Letter on Extension of NDMC Health Trade License Rationalization to MCD Areas

HRANI submitted a representation to the Hon'ble Chief Minister of Delhi requesting that the recent NDMC reform

►► Representation to the Union Finance Minister on GST Rationalization for the Hospitality Sector

A delegation led by Mr. Surendra Kumar Jaiswal, President, FHRAL, met with Ms. Nirmala Sitharaman, Hon'ble Minister of Finance, Government of India to discuss key GST-related issues impacting the hospitality industry and to advocate for a fairer, simpler, and more growth-oriented tax framework.

The key issues highlighted were:

- a. **Delinking GST on Food & Beverage Services from Room Tariffs:** The delegation pointed out that the current practice of linking GST rates on restaurant services to hotel room tariffs creates operational complexities, distorts pricing decisions, and discourages hotels from revising room rates during periods of high demand. It was proposed that hotel restaurants be allowed to independently opt for either 5% GST without Input Tax Credit (ITC) or 18% GST with ITC, irrespective of room tariffs.
- b. **Resolution of Pending GST Demand Notices:** The associations highlighted that many GST demand notices issued to hotels stem from interpretational ambiguities

rather than tax evasion. Key concerns include differing interpretations of “Declared Tariff” versus “Transaction Value” and the classification of “Specified Premises.” The delegation requested that past disputes arising from such ambiguities be resolved through appropriate relief measures.

- c. **Restoration of Input Tax Credit (ITC):** The delegation expressed concern over the withdrawal of ITC benefits for hotel rooms falling under the 5% GST slab. It was submitted that the absence of ITC increases operational costs and adversely impacts investments, particularly for small and medium-sized hotels. FHRAI requested restoration of ITC to preserve the integrity of the GST framework.
- d. **Recognition of Hotel Rooms as Plant & Machinery:** The industry urged the Government to classify hotel rooms as “Plant & Machinery” for GST purposes, thereby allowing seamless availability of ITC on renovation, refurbishment, and capital expenditure undertaken to enhance guest experience and business efficiency.
- e. **Revision of GST Room Tariff Thresholds:** HRANI and FHRAI requested that the existing Rs. 7,500 room tariff threshold, introduced in 2017, be revised to Rs.12,500 to reflect inflation, rising operating costs, and changing market realities. The current threshold no longer accurately represents the hospitality market and impacts the sector’s competitiveness.

The delegation emphasized that rationalization of GST provisions would improve ease of doing business, encourage investment, enhance compliance, and strengthen India’s competitiveness as a global tourism destination.

» Meeting with Hon’ble Union Tourism Minister on GST Issues Affecting the Hospitality Sector

A delegation led by Mr. Surendra Kumar Jaiswal, President, FHRAI, along with Mr. Jaison Chacko, Secretary General, FHRAI; Ms. Renu Thapliyal, Secretary General, HRANI; and Ms. Meena Bhatia, Vice President and General

Manager, Le Meridien, and MC Member, HRANI met Shri Gajendra Singh Shekhawat, Hon’ble Union Minister of Tourism and Culture, to discuss long-pending GST-related issues impacting the hospitality sector.

During the meeting, the delegation highlighted the challenges arising from the linkage of GST on Food & Beverage (F&B) services with hotel room tariffs. It was pointed out that under the existing provisions, hotels are required to levy 18% GST on all F&B services if even a single room in the property is priced above the prescribed threshold, resulting in increased compliance burdens and operational complexities for hospitality establishments.

The delegation also drew attention to the ambiguity surrounding the definition of “Specified Premises” and the lack of clarity regarding the term “Unit of Accommodation.” It was submitted that varying interpretations of these provisions across different states have led to uncertainty, inconsistent implementation, and avoidable disputes between the industry and tax authorities.

While appreciating the relief measures introduced through the 55th GST Council Meeting, particularly the opt-in/opt-out mechanism, the delegation emphasized that several issues relating to the past period remain unresolved. It was noted that demand notices issued to hotels across the country have largely arisen due to prolonged ambiguity and differing interpretations of GST provisions rather than any intent to evade taxes.

The delegation urged the Government to consider regularization of past GST liabilities on an “as-is basis” and highlighted that Section 11A of the CGST Act, 2017 was specifically intended to address situations arising from genuine confusion and interpretational challenges. The industry requested that the provision be invoked to provide relief to hospitality establishments facing tax demands due to inconsistencies in the evolving GST framework.

The delegation further recommended that GST liability should not arise in cases where no hospitality service has actually been rendered, such as guest no-shows, cancelled bookings, or instances where no consideration has been

received. It also requested the issuance of a detailed clarification to resolve disputes relating to the classification of “Specified Premises” and the applicability of GST rates on F&B services.

The Hon’ble Minister gave a patient hearing to the concerns raised and was apprised of the importance of a simplified, transparent, and industry-friendly GST framework in supporting the growth of tourism and hospitality. The meeting reaffirmed the industry’s commitment to constructive engagement with the Government and its continued efforts to seek policy reforms that promote ease of doing business, compliance certainty, and sustainable growth of the hospitality sector.

During the meeting, the HRANI delegation conveyed their enthusiasm on Sh. Billa’s new role and discussed various matters aimed at enhancing and promoting tourism and hospitality initiatives across the region. Sh. Garish Oberoi expressed confidence in Sh. Billa’s leadership and shared HRANI’s commitment to working closely with the Ministry to implement initiatives beneficial to the hospitality community.

The meeting concluded on a positive note, with both parties agreeing to continue their collaborative efforts toward the promotion of tourism and the upliftment of hospitality standards in the region.

» **Representation to the Union Minister of State for Finance on GST-Related Issues Affecting the Hospitality Sector**

HRANI & FHRAI submitted a representation to Sh. Pankaj Chaudhary highlighting several GST-related challenges that continue to impact the hospitality industry and seeking urgent policy intervention to improve ease of doing business and reduce compliance burdens.

The key issues raised included:

a. **Regularization of Past GST Dues:** The associations highlighted that many GST demand notices issued to hotels have arisen due to interpretational ambiguities

rather than non-compliance. Confusion surrounding the concepts of “Declared Tariff,” “Transaction Value,” and “Specified Premises” has led to disputes and litigation. The Association requested that past GST liabilities be regularized on an “as-is basis,” following precedents adopted in other sectors.

b. **Delinking GST on Food & Beverage Services from Room Tariffs:** The representation pointed out that linking GST rates on restaurant services to hotel room tariffs creates operational complexities, distorts pricing decisions, and discourages hotels from revising room tariffs according to market demand. HRANI recommended that F&B services be taxed independently of room tariffs and that hotels be given the option to choose between 5% GST without ITC or 18% GST with ITC.

c. **Restoration of Input Tax Credit (ITC):** HRANI and FHRAI expressed concern over the withdrawal of ITC benefits following the reduction of GST on hotel rooms priced below Rs. 7,500 from 12% to 5%. The Association submitted that the absence of ITC increases operating costs, particularly for small and medium-sized hotels, and requested restoration of ITC benefits, either fully or through a partial credit mechanism.

d. **Revision of Hotel Room GST Threshold:** The Associations requested revision of the existing Rs. 7,500 room tariff threshold, which has remained unchanged since 2017 despite inflation and rising operational costs. They recommended increasing the threshold to Rs. 12,500 to better reflect current market realities and improve India’s tourism competitiveness.

e. **Need for a Competitive GST Framework:** HRANI and FHRAI emphasized that a rational and predictable GST regime is critical for supporting tourism growth, attracting investment, reducing litigation, and enhancing the global competitiveness of India’s hospitality sector.

The Association urged the Ministry to consider these recommendations favorably to strengthen business confidence and support a sector that contributes

significantly to employment generation, economic growth, and tourism development.

» Representation on Copyright Licensing Issues Affecting Hospitality Industry

HRANI/FHRAI met with Ms. Himani Pande, Additional Secretary, Department for Promotion of Industry and Internal Trade (DPIIT), Ministry of Commerce & Industry, Government of India, to discuss challenges faced by the hospitality sector concerning the implementation and interpretation of copyright licensing provisions.

The delegation highlighted concerns regarding attempts by certain copyright agencies to dilute the long-standing exemption available under Section 52(1)(za) of the Copyright Act, 1957, which exempts the performance of copyrighted works during bona fide marriage ceremonies and associated social festivities. It was submitted that such actions could adversely impact the Government of India's "Wed in India" initiative, which seeks to position India as a preferred global destination for weddings.

Key concerns raised included:

- ▶ Increasing demands for royalty and license fees by copyright societies and agencies from hotels and hospitality establishments.
- ▶ Delays in issuance of licenses and imposition of high royalty charges, leading to operational and financial challenges.
- ▶ Instances where hotels are held liable for the use of copyrighted content by third-party event organizers, DJs, performers, wedding planners, or guests, despite not being the end users of such content.
- ▶ Lack of clarity regarding the liability of hospitality establishments for unplanned or unauthorized use of copyrighted works during private events.
- ▶ The adverse impact of such practices on wedding tourism, events, and social functions hosted at hotels.

The delegation urged DPIIT to take cognizance of the issue and provide appropriate clarity to safeguard the interests of the hospitality industry while ensuring that the objectives of promoting India as a global wedding destination are not undermined.

The meeting concluded with a constructive discussion on the need for a balanced and practical approach that protects intellectual property rights while supporting the growth of the hospitality, events, and wedding tourism sectors.

» Representation on Delinking GST on Food & Beverage Services from Room Tariffs

HRANI/FHRAI submitted a detailed representation to Sachin Jain, Joint Secretary (TRU-II), CBIC, Ministry of Finance, Government of India, highlighting the persistent GST-related challenges faced by the hospitality sector and seeking further rationalization of the tax framework.

The representation welcomed the Government's efforts towards GST simplification while drawing attention to long-standing industry concerns arising from the linkage of GST on Food & Beverage (F&B) services with hotel room tariffs.

Key issues highlighted included:

- a. **GST Linkage with Room Tariffs:** Under the current framework, restaurants located in hotels with room tariffs above the prescribed threshold are subject to a higher GST rate with ITC, while others are taxed at a lower rate without ITC. HRANI/FHRAI submitted that this linkage creates pricing distortions, discourages tariff revisions, restricts business flexibility, and results in operational inefficiencies.
- b. **Impact on Revenue and Tax Compliance:** A study conducted across North India indicated that a large majority of hotels operate below the prescribed room tariff threshold, limiting the effective tax base. The Association submitted that delinking F&B GST from room tariffs would improve compliance, enhance transparency, and potentially increase GST collections.

- c. **Demand for Independent GST Options:** The industry proposed allowing hotel restaurants to independently opt for either a lower GST rate without ITC or a higher GST rate with full ITC benefits, irrespective of room tariffs.
- d. **Pending GST Demand Notices:** The Association highlighted that numerous hotels continue to face GST demand notices arising from interpretational issues rather than deliberate non-compliance. Ambiguities relating to the definition of “Specified Premises”, interpretation of “Declared Tariff” versus “Transaction Value”, and tariff displays by Online Travel Aggregators (OTAs) have resulted in prolonged disputes and litigation.
- e. **Regularization of Past GST Liabilities:** HRANI/FHRAI requested that past GST liabilities arising from such ambiguities be regularized on an “as-is” basis to reduce litigation and provide certainty to the industry.

The representation reiterated the need for a transparent, equitable, and industry-friendly GST framework that supports growth, encourages investment, improves compliance, and enhances the competitiveness of India’s hospitality sector.

» HRANI & FHRAI Leadership Met Uttar Pradesh Tourism & Culture Minister

HRANI & FHRAI leadership met with Sh. Jaiveer Singh, Hon’ble Minister for Tourism & Culture, Government of Uttar Pradesh, to discuss key issues and opportunities related to tourism and hospitality development in the state.

During the meeting, the delegation deliberated on matters concerning tourism promotion, hospitality investments, infrastructure development, ease of doing business, and initiatives required to further strengthen Uttar Pradesh’s position as one of India’s leading tourism destinations. The discussion also focused on enhancing visitor experiences, attracting greater private sector participation, and supporting the growth of the hospitality sector across the state.

The delegation appreciated the proactive initiatives undertaken by the Government of Uttar Pradesh to promote tourism, improve connectivity, and develop new tourism circuits. The importance of continued collaboration between the government and industry stakeholders to drive sustainable tourism growth and generate employment opportunities was also emphasized.

The meeting concluded on a positive note, with both sides expressing their commitment to working together for the advancement of tourism and hospitality in Uttar Pradesh and exploring avenues for greater industry-government engagement in the future.

» HRANI & FHRAI Delegation Met with CEO, FSSAI

A delegation comprising Mr. Surendra Kumar Jaiswal, President, FHRAI; Mr. Garish Oberoi, Honorary Secretary, FHRAI and Former President, HRANI; Mr. Jaison Chacko, Secretary General, FHRAI; and Ms. Renu Thapliyal, Secretary General, HRANI, met with Mr. Rajit Punhani, Chief Executive Officer of Food Safety and Standards Authority of India, to discuss issues concerning food safety regulations and their implementation within the hospitality sector.

During the meeting, the delegation congratulated Mr. Punhani on assuming the role of CEO, FSSAI, and reiterated the hospitality industry’s continued support for the Authority’s initiatives and programmes since its inception.

The delegation highlighted several challenges faced by hotels and restaurants in relation to enforcement practices, including instances where inspection details are publicized through media and social media channels before due process is completed. It was submitted that such actions can adversely impact the reputation of hospitality establishments and create unnecessary concerns among consumers.

The industry also raised concerns regarding the collection and testing of raw material samples procured from

authorized suppliers. The delegation emphasized that hotels and restaurants source their products from licensed and compliant vendors while adhering to all prescribed food safety norms and guidelines. It was requested that enforcement actions appropriately recognize this distinction while determining accountability.

The delegation sought FSSAI's support in sensitizing enforcement teams towards a more balanced, transparent, and consultative approach, ensuring effective compliance without causing undue hardship to hospitality establishments.

Mr. Punhani gave a patient hearing to the concerns raised and assured the delegation that the issues would be examined favorably. The meeting concluded on a positive note, with both sides reaffirming their commitment to strengthening cooperation in promoting food safety, regulatory compliance, and consumer confidence within the hospitality sector.

► **HRANI and FHRAI Leadership Met Chief Secretary, Government of Uttar Pradesh**

A joint delegation of HRANI and FHRAI leadership met with Shashi Prakash Goyal, Chief Secretary, Government of Uttar Pradesh, in Lucknow to discuss key issues affecting the hospitality and tourism sector in the state.

During the meeting, the delegation highlighted industry concerns relating to regulatory bottlenecks, ease of doing business, infrastructure development, and policy measures required to encourage hospitality investments and hotel development across Uttar Pradesh. The leaders emphasized the sector's significant contribution towards attracting investment, strengthening tourism circuits, generating employment, and supporting the state's economic growth.

The delegation underscored the importance of timely approvals, coordinated governance, and industry-friendly policies to facilitate new projects and further enhance Uttar Pradesh's position as a leading tourism and business destination. The discussion also focused

on the state's growing tourism potential and the need for continued collaboration between the government and industry stakeholders to promote sustainable tourism development.

During the interaction, the delegation extended an invitation to Mr. Goyal to attend the FHRAI 56th Annual Convention, scheduled to be held in Varanasi from 21-23 August 2026. The Convention is expected to bring together policymakers, government representatives, hospitality leaders, tourism professionals, investors, and academicians from across India and abroad to discuss tourism growth, investment opportunities, innovation, and sustainable destination development.

► **HRANI Engages with Union Tourism Minister**

In a continued effort to strengthen industry-government collaboration, Ms. Renu Thapliyal, Secretary General, HRANI, along with Ms. Ankita Jaiswal, Chairperson – Sustainable & Responsible Tourism Committee, HRANI & UPHRA, met with Sh. Gajendra Singh Shekhawat, Hon'ble Minister of Tourism, Government of India.

The meeting focused on key issues concerning the growth and sustainability of the tourism and hospitality sector. Discussions centred around the need to enhance destination development, promote responsible tourism practices, and create an enabling policy environment that supports long-term industry growth. Emphasis was also laid on strengthening collaboration between the government and stakeholders to unlock the full potential of India's diverse tourism offerings.

During the interaction, the Hon'ble Minister was invited to the 56th FHRAI Annual Convention, scheduled to be held from August 21–23 at Taj Ganges Varanasi. The convention, themed "Ananta Kashi: Leading the Future of Tourism through Spirit, Culture, Cuisine, and Craft," will bring together industry leaders and policymakers to deliberate on the evolving landscape of tourism in India.

The interaction reflects HRANI's ongoing commitment to engaging with key stakeholders and contributing to a progressive, resilient, and future-ready tourism ecosystem.

» Bridging Fields and Forks: A New Dialogue for Sustainable Hospitality

In a significant step towards fostering stronger linkages between agriculture and hospitality, Ms. Ankita Jaiswal, Chairperson – Sustainable & Responsible Tourism Committee, HRANI & UPHRA, recently met with Sh. Shivraj Singh Chouhan, Hon'ble Minister of Agriculture and Farmers Welfare, Government of India.

The interaction focused on the role of Farmer Producer Organizations (FPOs) in empowering farmers through better market access and fair pricing. Ankita highlighted how integrating FPOs into hospitality supply chains can ensure consistent quality for hotels while enabling farmers to benefit from direct, transparent procurement.

Discussions also explored practical ways to bridge the gap between farms and hospitality through local sourcing, farm-to-fork models, and reduced dependency on intermediaries. The Hon'ble Minister reiterated the government's commitment to strengthening FPOs and supporting initiatives that enhance farmers' welfare.

This dialogue reflects a shared vision of building a more sustainable and inclusive ecosystem—where hospitality not only serves experiences but also supports the communities behind them.

» RELIEF TO THE INDUSTRY

HRANI's proactive lobbying and policy dialogue led to the following impactful outcomes for the industry:

» Removal of Mandatory Police Licence for Hotels and Restaurants in Delhi

HRANI's sustained advocacy efforts resulted in a major ease-of-doing-business reform with the removal of the

mandatory Police License requirement for hotels and restaurants in Delhi.

For several years, HRANI had consistently represented to the Government of NCT of Delhi that the Police Licence was an additional compliance burden unique to Delhi and not required in most other states. The Association highlighted that hotels and restaurants were already subject to multiple regulatory approvals and that law enforcement agencies retained adequate powers to address any law-and-order concerns without requiring a separate license.

Following continuous engagement with the Government, the mandatory Police Licence requirement was removed, providing significant relief to the hospitality sector.

The reform has substantially reduced regulatory burden, eliminated duplication of approvals, simplified business operations, and strengthened the ease of doing business framework for hotels and restaurants across Delhi. The decision has been widely welcomed by the hospitality industry as a progressive step towards creating a more business-friendly environment and encouraging growth and investment in the sector.

» KNOWLEDGE DRIVE

HRANI Conducts FoSTaC Training at Eros Hotel, Nehru Place

HRANI organized a comprehensive Food Safety Training and Certification (FoSTaC) programme at Eros Hotel, Nehru Place, aimed at strengthening food safety standards across the hospitality sector and enhancing regulatory compliance among industry professionals.

The training witnessed participation from leading hotels and restaurants, providing attendees with practical knowledge and actionable tools to ensure adherence to food safety norms and hygiene standards.

The session was conducted by Pritha Tripathi, who shared her expertise on food safety protocols, hygiene practices, and risk management systems. The training focused on key operational areas such as safe food handling, storage

practices, and contamination prevention measures, thereby reinforcing best practices within hospitality operations.

During the programme, industry leaders emphasized the importance of food safety as a critical pillar of the hospitality sector. HRANI reiterated its commitment to equipping professionals with the necessary knowledge and skills to maintain high standards of hygiene and safety, which are essential for building consumer trust and strengthening industry credibility.

The session also included an interactive discussion segment where participants shared practical challenges and explored solutions related to food safety management. HRANI continues to promote FoSTaC certification as a key benchmark for ensuring safe, hygienic, and compliant food service operations across hospitality establishments.

» PREFERRED VENDOR PROGRAMME

The Preferred Vendor Program has been developed by HRANI in the interest of industry and vendor both. It will help the Association members for maximizing overall best value, ease of ordering and better management control and institutional pricing including quality control. Companies such as ITC Limited, Adani Wilmar Ltd, Paytm Brand Alliance, Kingkoil, Krishna's Exclusive Bedsheets, LG, K.I. Glassware, LG and FCML have collaborated with the Association.

» PUBLIC RELATION EXERCISE

In today's dynamic business and economic environment, the Managing Committee believes that it is essential for HRANI to adopt a proactive media and public relations strategy to effectively put forward the hospitality industry's perspective and concerns on key policy, legal and regulatory developments. During the year, HRANI continued to aggressively pursue and highlight the concerns and problems being faced by the Hospitality industry. The association secured wide and regular coverage in most of the prominent national and regional dailies including Travel and Tourism Magazines.

» EFFECTIVE PRESENCE IN ACCLAIMED BODIES

During the year, the Association had its effective presence with the following bodies:

- ▶ **Hotel & Restaurant Approval & Classification Committee, HRACC (North Region):** The President HRANI is a member of this Committee representing the industry of Northern Region. The Committee is chaired by Regional Director (North), India Tourism for the classification of 3 star & below hotels located in Northern Region. During the year, HRANI actively participated in the classifications & re-classifications scheduled by HRACC.
- ▶ **CITCO:** The Association actively participated in the board meetings of Chandigarh Industrial and Tourism Development Corporation (CITCO) and contributed in the active promotion of the Hospitality and tourism industry in that region.
- ▶ **FSSAI:** The Association ensured to make an integral representation in the Food Safety and Standards Authority of India (FSSAI) and addressed emerging issues, challenges and constraints.
- ▶ **Institute of Hotel Management, Yamuna Nagar:** The President HRANI is a member of the Governing Board representing the industry of Northern Region. The Committee of HRANI has ensured its presence in the board meetings of IHM, Yamuna Nagar and contributed in the active promotion of the Hospitality and tourism industry.
- ▶ **Institute of Hotel Management, Bathinda:** The President HRANI is a member of the Governing Board representing the industry of Northern Region. HRANI has ensured its presence in the board meetings of IHM, Bathinda & contributed in the active promotion of the Hospitality and tourism industry.

» HRANI BEING THE VOICE OF INDUSTRY

The Committee worked hard towards bringing relief to the industry to the maximum. During the year HRANI

submitted various representations on the issues concerning the industry.

» LEGAL MATTERS

HRANI continued to provide support to its members in resolving the legal matters through a legal forum.

» DIALOGUES AND MEETINGS HELD WITH VARIOUS FUNCTIONARIES

HRANI has always been making sincere efforts to raise its concern over the issues having impact on trade and industry. The Association also put forward its expectations and demands for the benefit of its members and the industry as a whole. During the year under report, HRANI shared views with various ministers, bureaucrats including authorities and submitted representation from time to time for the improvement and development in the tourism industry.

We express gratitude to the following dignitaries who have been kind enough to provide us encouragement, guidance and support: -

- ▶ Sh. Narendra Damodardas Modi, Hon'ble Prime Minister, Government of India
- ▶ Sh. Amit Shah, Hon'ble Minister of Home Affairs, Government of India
- ▶ Smt. Nirmala Sitharaman, Hon'ble Minister of Finance, Government of India
- ▶ Sh. Nitin Jairam Gadkari, Hon'ble Minister of Road Transport & Highways, Government of India
- ▶ Sh. Rajnath Singh, Hon'ble Minister of Defence, Government of India
- ▶ Sh. Piyush Goyal, Hon'ble Minister of Commerce & Industry, Government of India
- ▶ Sh. Pankaj Chaudhary, Hon'ble Minister of State for Finance, Government of India
- ▶ Sh. Gajendra Singh Shekhawat, Hon'ble Minister of Culture and Tourism, Government of India
- ▶ Sh. Suresh Gopi, Hon'ble Minister of State for Tourism, Government of India
- ▶ Sh. Yogi Adityanath, Hon'ble Chief Minister, Government of Uttar Pradesh
- ▶ Sh. Pushkar Singh Dhami, Hon'ble Chief Minister, Government of Uttarakhand
- ▶ Sh. Bhagwant Mann, Hon'ble Chief Minister, Government of Punjab
- ▶ Sh. Nayab Singh Saini, Hon'ble Chief Minister, Government of Haryana
- ▶ Sh. Omar Abdullah, Hon'ble Chief Minister, Union Territory of Jammu & Kashmir
- ▶ Sh. Bhajan Lal Sharma, Hon'ble Chief Minister, Government of Rajasthan
- ▶ Ms. Rekha Gupta, Hon'ble Chief Minister, Government of the National Capital Territory of Delhi
- ▶ Sh. Sukhvinder Singh Sukhu, Hon'ble Chief Minister, Government of Himachal Pradesh
- ▶ H.E. Sh. Vinai Kumar Saxena, Hon'ble Lieutenant Governor, Union Territory of Ladakh
- ▶ H.E. Sh. Taranjit Singh Sandhu, IFS (Retd.), Hon'ble Lieutenant Governor, Government of the National Capital Territory of Delhi
- ▶ H.E. Sh. Gulab Chand Kataria, Hon'ble Governor of Punjab and Administrator, Union Territory of Chandigarh
- ▶ Sh. Keshav Prasad Maurya, Hon'ble Deputy Chief Minister, Government of Uttar Pradesh
- ▶ Sh. Brajesh Pathak, Hon'ble Deputy Chief Minister, Government of Uttar Pradesh
- ▶ Ms. Diya Kumari, Hon'ble Deputy Chief Minister, Government of Rajasthan
- ▶ Sh. Jaiveer Singh, Hon'ble Minister of Tourism & Culture, Government of Uttar Pradesh
- ▶ Sh. Satpal Maharaj, Hon'ble Minister of Tourism, Government of Uttarakhand

- ▶ Sh. Arvind Kumar Sharma, Hon'ble Minister of Heritage & Tourism, Government of Haryana
- ▶ Sh. Tarunpreet Singh Sond, Hon'ble Cabinet Minister, Department of Tourism & Cultural Affairs, Government of Punjab
- ▶ Sh. Nand Gopal Gupta (Nandi), Hon'ble Cabinet Minister for Industrial Development, Export Promotion, NRI & Investment Promotion, Government of Uttar Pradesh
- ▶ Sh. Arvind Shrivastava, IAS, Revenue Secretary, Department of Revenue, Ministry of Finance, Government of India
- ▶ Shri Bhuvnesh Kumar, IAS, Secretary, Ministry of Tourism, Government of India
- ▶ Sh. Suman Billa, IAS, Additional Secretary & Director General, Ministry of Tourism, Government of India
- ▶ Sh. Rajit Punhani, IAS, Chief Executive Officer, Food Safety and Standards Authority of India (FSSAI)
- ▶ Sh. Mukesh Kumar Meshram, IAS, Additional Chief Secretary, Animal Husbandry, Dairy Development & Fisheries Department, Government of Uttar Pradesh
- ▶ Sh. Rajeev Verma, IAS, Chief Secretary, Government of the National Capital Territory of Delhi
- ▶ Sh. Sandeep Kumar (IAS) Secretary, Tourism and Civil Aviation, Government of Himachal Pradesh.
- ▶ Sh. Vikramjit Singh, IAS, Commissioner/Secretary, Industries & Commerce Department, Government of Jammu & Kashmir
- ▶ Sh. Dheeraj Singh Garbyal, IAS, Secretary, Tourism & Chief Executive Officer, Uttarakhand Tourism Development Board
- ▶ Smt. Kala Ramachandran, IAS, Additional Chief Secretary, Heritage & Tourism Department, Government of Haryana
- ▶ Sh. Sachin Jain, Joint Secretary (TRU-II), Central Board of Indirect Taxes & Customs, Department of Revenue, Ministry of Finance, Government of India
- ▶ Sh. Kumar Amit, IAS, Secretary, Department of Tourism & Cultural Affairs, Government of Punjab
- ▶ Dr. Syed Abid Rasheed Shah, IAS, Secretary, Tourism, Union Territory of Chandigarh
- ▶ Sh. Amrit Abhijat, IAS, Additional Chief Secretary, Department of Tourism, Government of Uttar Pradesh
- ▶ Mrs. Isha Priya, IAS, Managing Director, Uttar Pradesh State Tourism Development Corporation (UPSTDC) & Director and Special Secretary, Department of Tourism, Government of Uttar Pradesh
- ▶ Ms. Shreya Singhal, Managing Director, Jammu & Kashmir Tourism Development Corporation
- ▶ Sh. Ravi Jha, Commissioner, Excise, Entertainment & Luxury Tax, Government of the National Capital Territory of Delhi
- ▶ Sh. Gyan Bhushan, Economic Advisor, Ministry of Tourism, Government of India
- ▶ Sh. Arun Srivastava, Joint Director General & Regional Director (North), Ministry of Tourism, Government of India
- ▶ Dr. Vikas Gupta, JKAS, Director, Tourism Department, Government of Jammu & Kashmir

» PUBLICATION - HRANI HOSPITALITY

The e-journal HRANI HOSPITALITY FLASH highlighted and disseminated news, events and initiatives taken up by the association and industry at regular intervals. The digital editions were created in-house by the Secretariat and were sent to all members. It has proved to be an effective tool to reach out to members more actively.

» HRANI WEBSITE

HRANI has introduced online log in facilities on its website www.hrani.net.in for easy communication between HRANI and its members. The members can renew their subscriptions and pay online, update their listing details etc. Electronic forms of HRANI Magazine, Hospitality flash, Industry / HRANI News, calendar of events and updates are also available on the website.



» HRANI ON SOCIAL MEDIA

HRANI initiated its presence on Social Media Channels- Facebook, Instagram, YouTube and LinkedIn. These platforms have been used to highlight, post the activities / events taken up by the Association, Government and Industry including latest trends, news and updates pertaining to the tourism and hospitality industry. These channels are also used to engage members more actively.

» MEMBERSHIP OF THE ASSOCIATION

The active membership base of HRANI stands at 1500 members as on March 31, 2026 (Annexure-I at Page 36).

FINANCIAL POSITION

The Company's financial performance for the financial year 31st March, 2026 is summarized as below: -

Particulars	As at 31st March, 2026 Rs.	As at 31st March, 2025 Rs.
Revenue from operation (Members)	13023832	13926321
Other Income	2425818	1853946
Less: Expenditure	12542830	16894909
Surplus/(Deficit) before tax for the year	2906820	(1114642)
Add : Tax Expense	-	(148791)
Surplus/(Deficit) after tax for the year	2906820	(1263433)

HRANI held investments in FD Rs to the extent of 2,71,07,765/- (Rupee's Two crores seventy-one lacs seven thousand seven hundred and sixty-five only). which has now been increased to Rs 3,10,05,376/- (Three crores ten lacs five thousand three hundred seventy-six only).

» AUDITORS

In pursuant of provisions of Section 139 of the companies act 2013, read with rules made thereunder M/s. R.K. Khanna & Company, Chartered Accountants, bearing firm registration no. (000033N), the retiring Auditors hold office for five years until the conclusion of the 79th Annual General Meeting being eligible, they have offered for re-appointment.

The remarks of the auditors on the accounts being of self-explanatory nature need no further clarifications/ explanations.

» DIRECTORS' RESPONSIBILITY STATEMENT

Pursuant to Section 134 of the Companies Act, 2013 with respect to Directors' Responsibility Statement, it is hereby confirmed: -

- i) That in the preparation of the accounts for the financial year ended 31st March 2026; the applicable accounting standards have been followed along with proper explanation relating to material departures.
- ii) That the Directors have adopted such accounting policies and applied them consistently and made judgments and estimates that were reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year and of the profit or loss of the Company for the year under review.
- iii) That the Directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 1956 for safe guarding the assets of the Company and for preventing and detecting fraud and other irregularities.
- iv) That the Directors have prepared the accounts for the financial year ended 31st March 2026 on a going concern basis.

» EXTRACT OF ANNUAL RETURN

Annual Return Pursuant to the amendments to Section 134(3)(a) and Section 92(3) of the Act read with Rule 12 of the Companies (Management and Administration) Rules, 2014, the Annual Return (Form MGT-7) for the financial year ended 31st March, 2026, is available on the Company's website and can be accessed at www.hrani.net.in

» DISCLOSURE AS PER SEXUAL HARASSMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION AND REDRESSAL) ACT, 2013

The Company has zero tolerance towards sexual harassment at workplace. The Board of Directors has constituted an Internal Complaints Committee to consider and redress complaints of Sexual Harassment and also adopted a policy on prevention, prohibition and redressal of sexual harassment at workplace in line with the provisions of Sexual Harassment of Women at workplace (prevention, prohibition and redressal) act, 2013 and the rules framed thereunder.

During the financial year 2025 - 26, the Company has received no complaints on sexual harassment.

» INSOLVENCY AND BANKRUPTCY CODE, 2016

There are no proceedings pending under the Insolvency and Bankruptcy Code, 2016 during the financial year 2025-26.

» CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION & FOREIGN EXCHANGE EARNING AND OUTGO:

The nature of activities of the company does not fall requiring, conservation of energy & technology absorption. The company had no foreign exchange earnings and outgo during the year ended 31st, March 2026.

►► MANAGING COMMITTEE MEETINGS

During the year total of five meetings of Managing Committee were held.

S. No	Name	May 23, 2025 Virtual Meeting	Aug 02,2025 Lucknow	Aug 21, 2025 New Delhi	Dec 10, 2025 New Delhi	Mar 27, 2026 Lucknow	Total
OFFICE BEARERS							
1	Sh. Surendra Kumar Jaiswal (Resigned as President on Sept 26, 2025)	Y	Y	Y	Y	Y	5
2	Sh. Amarvir Singh, Hony. Secretary	Y	Y	Y	Y	-	4
3	Sh. Garish Oberoi, Treasurer	Y	Y	-	Y	Y	4
4	Sh. Rattandeep Singh Anand, Vice President	Y	Y	Y	-	-	3
5	Sh. Ankit Gupta, Vice President	Y	Y	Y	Y	-	4
6	Sh. Rakesh Roy, Hony. Jt. Secretary	-	Y	-	-	Y	2
7	Sh. Vinod Gulati, Hony. Jt. Secretary	Y	Y	Y	Y	Y	5
MC MEMBERS							
8	Sh. Amarjeet Singh	Y	-	Y	Y	-	3
9	Sh. Animesh Kumar	Y	Y	Y	Resigned		3
10	Sh. Arun Dang	Y	Y	Y	Y	-	4
11	Sh. Ashwani Kumar Goela	Y	-	Y	Y	-	3
12	Sh. Deepak Parihar	Y	-	Y	-	Y	3
13	Sh. Kamal Nayan Tripathi	Y	-	-	-	Y	2
14	Sh. Kunal Singh Chawra	Y	Y	-	Y	-	3
15	Sh. Luv Malhotra	Y	Y	-	Y	-	3
16	Shriji Dr. Lakshyaraj Singh Mewar	Y	Y	Y	-	-	3
17	Sh. Manan Chawla	Y		Y	Y	Y	4
18	Sh. Manu Kochar	Y	Y	Y	Y	-	3
19	Smt. Meena Bhatia	-	Y	Y	Y	-	3
20	Sh. Navneet Jain	Y	Y	-	Y	Y	4
21	Sh. Nikhil Sharma	Y	-	Y	-	-	2
22	Sh. Pawan Aggarwal	Y	Y	Y	Y	-	4
23	Sh. Pradeep Narayan Singh		Y	Y	Y	Y	4
24	Sh. Pranay Aneja	Y	Y	Y	Y	Resigned	4
25	Sh. Sanjay Thakur	-	-	Y	-	-	1
26	Sh. Vikas Malhotra	Y		Y	-	Y	3
27	Sh. Virendra Teotia	Y	Y	Y	-	Y	4
28	Sh. Rishabh Khanna	Y	Y	Y	Y	Y	5
29	Sh. Rahool Macarius	Co-opted on Aug 21, 2025		Y	-	Y	2
CORPORATE MEMBERS							
30	Sh. Ajay K. Bakaya	Y	-	-	-	-	1
31	Sh. Sudeep Jain	Y	-	-	-	-	1
32	Sh. Vilas Pawar	Resigned					0
33	Sh. Vishwapreet Singh Cheema	Co-opted on Dec 10, 2025				-	0
SPECIAL INVITEES							
34	Sh. Abhishek Sadhoo	Y	-	Y	Y	-	3
35	Sh. Mushtaq Ahmed Chaya	-	-	-	-	-	0

» ACKNOWLEDGEMENTS

HHRANI maintained good and healthy relations with the Government of India, Media, and other trade Associations like PHDCCI, FICCI, ASSOCHAM, CII, Tourism and Travel Trade Associations like FAITH, TAAI, IFCA IATO, and ADTOI etc including FHRAI Institute of Hotel Management (FIHM) and Federation of Hotel & Restaurant Associations of India (FHRAI).

The Managing Committee places on record the appreciation and grateful thanks for the help and cooperation extended to the Association by:

- ▶ All members of HRANI
- ▶ Ministry of Tourism, Government of India
- ▶ Food Safety & Standards Authority of India
- ▶ Chief Minister's Office of all ten States including Union Territories
- ▶ Uttar Pradesh Tourism, Delhi Tourism, Punjab Tourism, Rajasthan Tourism, Uttarakhand Tourism, Haryana Tourism, Jammu & Kashmir Tourism, Ladakh Tourism, Chandigarh Tourism and Himachal Tourism.
- ▶ State Pollution Control Boards of ten States including UT's
- ▶ India Exposition Mart Ltd. Greater Noida
- ▶ Delhi Institute of Hotel Management & IHM - Jaipur and IHM - PUSA, Delhi
- ▶ Uttar Pradesh Hotel & Restaurant Association

- ▶ Hotel & Restaurant Association of Rajasthan
- ▶ Hotel & Restaurant Association of Punjab
- ▶ Amritsar Hotel & Restaurant Association
- ▶ Kashmir Hotel & Restaurant Association
- ▶ Hotel Restaurant & Resort Association, Bathinda

The Committee also appreciates the gesture of goodwill & hospitality extended by the Management of various member Hotels & Restaurants in organizing functions & meetings of the Association at their prestigious properties.

» FHRAI

Following members from HRANI represented the Executive Committee of the FHRAI for the year 2025 - 26.

1. Mr. Surendra Kumar Jaiswal
2. Mr. Garish Oberoi
3. Mr. Amarvir Singh
4. Mr. Nikhil Sharma
5. Mr. Pranay Aneja
6. Mr. Rahool Macarius

Mr. Surendra Kumar Jaiswal, MC Member & Immediate Past President, HRANI nominated as President, FHRAI for the year 2025 -26.

Dr. Lakshyaraj Singh ji Mewar, Chairman & Managing Director, Historic Resort Hotels Pvt. Ltd nominated, as Corporate Member to the Executive Committee of FHRAI for the year 2025 -26 from Northern Region.

For & on behalf of the Managing Committee
(Hotel and Restaurant Association of Northern India)


Garish Oberoi
Treasurer
DIN : 01142920

Date: August 17, 2026
Place: New Delhi

Annexure - I

STATE WISE BREAK - UP OF HRANI MEMBERSHIP

As on 31st March 2026

Star Category	Chandigarh	Delhi	Haryana	Himachal Pradesh	Jammu & Kashmir	Ladakh	Punjab	Rajasthan	Uttar Pradesh	Uttarakhand	GRAND TOTAL
Hotel 5 Star Deluxe	1	22	10	-	-	-	2	13	7	5	60
Hotel 5 Star	3	14	7	3	2	-	4	14	16	1	64
Hotel Grand Heritage	-	-	-	1	-	-	-	4	1	-	6
Hotel 4 Star	-	18	13	5	6	-	8	13	14	11	88
Hotel Heritage	-	-	-	1	-	-	-	22	2	5	30
Hotel 3 Star	3	15	24	9	6	-	8	19	36	20	140
Hotel 2 Star	1	16	2	1	1	-	6	9	16	6	58
Hotel 1 Star	-	2	-	2	-	-	1	-	4	2	11
Hotel Unclassified	1	92	23	34	18	1	18	84	88	59	418
Total (Hotels)	9	179	79	56	33	1	47	178	184	109	875
Restaurant	5	278	81	11	13	-	31	39	115	35	608
Associate	-	6	3	-	-	-	3	1	4	-	17
Grand Total	14	463	163	67	46	1	81	218	303	144	1500

Independent Auditor's Report

**To the Members of M/s. Hotel and Restaurant Association of Northern India,
New Delhi**

Report on the Financial Statements

1. Opinion

We have audited the accompanying financial statements of Hotel and Restaurant Association of Northern India, a Company limited by guarantee, which comprise the Balance Sheet as at 31 March 2026, the Statement of Income and Expenditure and the Cash Flow Statement for the year then ended, and a summary of significant accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid financial statements give the information required by the Companies Act, 2013, ("Act") in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the Company as at 31 March 2026, its surplus, and its Cash Flows for the year ended on that date.

2. Basis for Opinion

We conducted our audit of the financial statements in accordance with the Standards on Auditing (SAs), specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Company in accordance with the *Code of Ethics* issued by the Institute of Chartered Accountants of India (ICAI) together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules there under, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

3. Emphasis of Matter

We draw our attention to Note 21 'Litigation regarding Office Premises' of the financial statements which is reproduced below:

"The Office Premises comprise Flat no 401 & 406 located in building no 75-76 (Manisha Building), Nehru Place New Delhi -110019. These flats are constructed on Plots No. 75-76, Nehru Place New Delhi-110019 and developed by Ansal Properties & Infrastructure Limited (formerly known as Ansal Properties & Industries Private Limited) who had acquired leasehold rights from Delhi Development Authority (DDA) in the said plots. Flat No. 401 & 406 mentioned above were purchased by the Company from third parties who had earlier acquired these flats.

Eviction proceedings were initiated by DDA, inter-alia, on the grounds that the allotment of Plots No. 75-76, Nehru Place New Delhi-110019 in favour of Ansal Properties & Infrastructure Limited had been cancelled; on an appeal filed by the Company, eviction Orders dated 29 February 2016 issued by the Estate Officer, DDA were set aside by District Court, Saket, New Delhi vide Order

dated 03 February 2017.

Subsequently, a show cause notice dated 19.09.2025 has been issued by the Estate Officer, DDA to again initiate eviction proceedings against all the flat owners on the said plots. The Company along with all the other flat owners (known as Association of Apartment Owners of Manisha Building) have filed a Writ Petition before the Hon'ble High Court of Delhi, inter-alia, seeking (i) quashing of the said show cause notice and the eviction proceedings pending before the Ld. Estate Officer, DDA, against the members of the Petitioner Association, and (ii) quashing/setting aside the Order dated 28.04.1995 passed by Dy. Director (CL), Delhi Development Authority (DDA), cancelling the allotment of the Entire, Plot No. 75-76, Nehru Place, Kalkaji District Centre, New Delhi - 110019. On 12 January 2026, the Hon'ble High Court of Delhi issued notice to the respondents (Delhi Development Authority & Ors.); on 26 May 2026 the said Hon'ble High Court listed the matter for 07 September 2026 with interim order to continue.

In view of the above, these office flats cannot be registered as freehold property in the records of Delhi Development Authority".

Our opinion is not modified in this respect.

3. Other Information

The Company's Board of Directors is responsible for the other information. The other information comprises the Director's report but does not include the financial statements and our auditor's report thereon. The Director's report is expected to be made available to us after the date of this auditor's report.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and in doing so, consider whether such other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. When we read the Director's report, if we conclude that any matter requires further communication, we shall communicate such matter to those charged with governance.

4. Responsibilities of Management for Financial Statements

The Company's management is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these financial statements that give a true and fair view of the financial position, financial performance, and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the accounting standards specified in section 133 of the Act, read with rule 7 of the Companies (Accounts) Rules, 2014. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are also responsible for overseeing the Company's financial reporting process.

5. Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions or misrepresentations.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all

relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

6. Report on Other Legal and Regulatory Requirements

The Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government of India in terms of subsection (11) of section 143 of the Companies Act, 2013, matters specified in the paragraphs 3 and 4 of the Order, is not applicable to the Company within the meaning of clause (iii) of the paragraph 1(2) of the said Order.

As required by section 143(3) of the Act, we report that:

- a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit.
- b) In our opinion, proper books of account as required by the law have been kept by the Company so far as it appears from our examination of those books except for the effect of matters described at paragraph 6(v) of this report.
- c) The Balance Sheet, the Statement of Income and Expenditure and the Statement of Cash Flows dealt with by the report are in agreement with the books of account.
- d) In our opinion, the aforesaid financial statements comply with the Accounting Standard referred to in section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014.
- e) On the basis of written representations received from the Management Committee as on 31 March 2026 and taken on record by, none of the directors are disqualified as on 31 March 2026, from being appointed as a director in terms of section 164 (2) of the Act.
- f) With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate Report in 'Annexure A'.
- g) As per information and explanations given to us and on verification of records produced, the Company has not paid managerial remuneration to any director covered under the provision of 197 of the Act.
- h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
 - i. The Company has disclosed the impact of pending litigations on its financial position in its financial statements – refer Note 21 of the financial statements.
 - ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses;
 - iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company.
 - iv. a) The management has represented, to the best of its knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or



share premium or any other sources or kind of funds) by the Company to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

b) The management has represented, to the best of its knowledge and belief, no funds have been received by the Company from any person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any misstatement.

v. Based on our examination, which included test checks, the Company has used accounting softwares for maintaining its books of account for the financial year ended 31 March 2026 which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the softwares. (refer Note 22 'Audit Trail' of the financial statements). Further, during the course of our audit we did not come across any instance of the audit trail feature being tampered with. Additionally, the audit trail of relevant prior years has been preserved by the company as per statutory requirements for record retention.

- i. The Company is limited by guarantee and registered as a not-for-profit entity under the Act; hence, payment of dividend is not applicable.

Place: New Delhi
Date: 17 August, 2026

For R K Khanna & Co.
Chartered Accountants
FRN: 000033N

Vipin Ball
Partner
M.No. 083436
UDIN: 26083436ZUKJCD4425



"Annexure A" to the Independent Auditor's report of even date on the Ind AS Financial Statements as at and for the year ended 31st March 2026 of M/s. Hotel and Restaurant Association of Northern India.

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls over financial reporting of M/s. Hotel and Restaurant Association of Northern India as of 31 March 2026 in conjunction with our audit of the financial statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both applicable to an audit of internal financial controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error,



We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls Over Financial Reporting

A Company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A Company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorizations of management and directors of the Company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls Over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, the Company has generally an internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at 31 March 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For R K Khanna & Co.
Chartered Accountants
FRN: 000033N



Vipin Ball
Partner
M.No. 083436
UDIN: 26083436ZUKJCD4425

Place: New Delhi
Date: 17 August, 2026

HOTEL AND RESTAURANT ASSOCIATION OF NORTHERN INDIA

CIN NO.:U55101DL1952NPL002161

Balance Sheet as at 31st March 2026

(All amounts are in INR hundred, unless otherwise specified)

	Particulars	Note	As at 31st March 2026	As at 31st March 2025
I.	FUNDS AND LIABILITIES			
	Members' funds			
	Capital fund	3	368,656	339,588
	Legal fund	4	116,451	113,580
			485,107	453,168
	Non-current liabilities			
	Long term provisions	5	15,602	15,115
	Current liabilities			
	Other current liabilities	6	10,166	7,392
	Trade Payables:	7		
	- Total outstanding dues of micro and small enterprises		-	-
	- Total outstanding dues of creditors other than micro and small enterprises		-	4
			510,875	475,679
II.	ASSETS			
	Non-current assets			
	Property, Plant and Equipment and Intangible assets	8		
	- Property, Plant and Equipment		64,710	73,234
	- Intangible assets		22	22
	Other non-current assets	9	310,054	271,078
	Current assets			
	Trade receivables	10	2,417	312
	Cash and cash equivalents	11	84,395	85,588
	Short-term loans and advances	12	-	56
	Others current assets	13	49,277	45,389
			510,875	475,679
	Summary of Significant Accounting Policies	2		
	The accompanying Notes form an integral part of the financial statements			

For and on Behalf of the Board


Garish Oberoi
Treasurer
DIN: 01142920


Amarvir Singh
Hony. Secretary
DIN: 03328032

As per our report of even date

For R K Khanna & Co.

Chartered Accountants

FRN: 000033N


Vipin Bali
Partner
M.No.083436

Date: 17 August 2026
Place: New Delhi

Date: 17 August 2026
Place: New Delhi

HOTEL AND RESTAURANT ASSOCIATION OF NORTHERN INDIA

CIN NO.:U55101DL1952NPL002161

Income and Expenditure for the year ended 31st March 2026

(All amounts are in INR hundred, unless otherwise specified)

Particulars	Note	For the year ended 31st March 2026	For the year ended 31st March 2025
Income			
Revenue from operations	14	130,238	139,263
Other income	15	24,258	18,539
Total income		154,496	157,803
Expenses			
Employee benefits expense	16	62,998	65,252
Depreciation and amortization expense	8	9,095	11,135
Other expenses	17	53,335	92,563
Total expenses		125,428	168,950
Surplus/(Deficit) before tax for the year		29,068	(11,147)
Tax expense			
- Current tax		-	-
- Short/(excess) provision of earlier years		-	(1,488)
Surplus/(Deficit) for the year		29,068	(12,635)
Summary of Significant Accounting Policies	2		
The accompanying note form an integral part of the financial statements			

For and on behalf of the Board



Garish Oberoi
Treasurer
DIN: 01142920



Amarvir Singh
Hony. Secretary
DIN: 03328032

Date: 17 August 2026
Place: New Delhi

As per our report of even date
For R K Khanna & Co.
Chartered Accountants
FRN: 000033N



Vipin Bali
Partner
M.No.083436

Date: 17 August 2026
Place: New Delhi

HOTEL AND RESTAURANT ASSOCIATION OF NORTHERN INDIA
CIN NO.:U55101DL1952NPL002161
Cash flow statement for the year ended 31st March 2026
(All amounts are in INR hundred, unless otherwise specified)

Particulars	Note	For the year ended 31st March 2026	For the year ended 31st March 2025
Cash flow from/(used in) operating activities			
Surplus/(Deficit) before tax for the year		29,068	(12,635)
Adjustments for:			
Interest on fixed deposits with Bank		(20,921)	(17,982)
Interest on saving bank account		(14)	(15)
Interest on income tax refund		(1,459)	(227)
Depreciation and amortization expense		9,095	11,135
Provision for gratuity		488	2,265
Operating surplus/(deficit) before working capital adjustments		16,258	(17,460)
Adjustments for working capital:			
(Decrease)/Increase in other current liabilities		2,774	1,197
(Decrease)/Increase in trade payables		(4)	(351)
Decrease/(Increase) in trade receivables		(2,105)	(104)
Decrease/(Increase) in short-term loans and advances		56	133
Decrease/(Increase) in other current assets		(5,831)	(2,874)
Cash generated from/(used in) operations		11,148	(19,460)
Add: Income tax refund received		4,650	3,925
Add: Interest on Income tax refund received		1,459	227
Less: Income tax paid		(2,707)	(2,939)
Net cash flow from/(used in) operating activities	A	14,550	(18,246)
Cash flows from/(used in) investing activities			
Purchase of property, plant and equipment		(571)	(560)
Cash inflow from fixed deposits matured		-	25,575
Investment in fixed deposits with duration of more than 12 months		(38,976)	(41,758)
Interest on fixed deposit		20,921	17,982
Interest on saving bank account		14	15
Net cash flow from/(used in) investing activities	B	(18,612)	1,254
Cash flows from/(used in) financing activities			
Contribution to legal fund		18,174	16,258
Used from legal fund		(15,305)	(1,011)
Net cash flow from/(used in) financing activities	C	2,869	15,247
Net Increase/(decrease) in cash and cash equivalents	(A+B+C)	(1,193)	(1,745)
Add: Cash and cash equivalents at the beginning of the year		85,588	87,332
Cash and cash equivalents at the end of the year		84,395	85,588
Summary of Significant Accounting Policies	2		

Notes:

1. Previous year number have been reclassified/regrouped to confirm with current year's presentation, wherever applicable.

For and on behalf of the Board

Garish Oberoi
Treasurer
DIN: 01142920

Amarvir Singh
Hony. Secretary
DIN: 03328032

As per our report of even date
For R K Khanna & Co.
Chartered Accountants
FRN: 000033N

Vipin Bali
Partner
M.No.083436

Date: 17 August 2026
Place: New Delhi

Date: 17 August 2026
Place: New Delhi

1. General Information

Hotel and Restaurant Association of Northern India, a Company limited by guarantee, acts as a link between the different segments of the tourism & hospitality industry for achieving common objectives.

The company engages with the Central and State Governments on issues of the Hospitality Industry affecting the members and robustly represents their views & concerns. The company also regularly conducts seminars, conferences and workshops across North India, on a wide range of technical and topical issues of interest to our members.

The company also continuously monitors various legal and regulatory developments and obtains timely & effective redressal for our members viz. FSSAI & other government bodies.

The Company is registered under Section 8 of Companies Act 2013. The company is registered under section 12A(a) of the Income Tax Act, 1961 vide letter no DII(Exemptions)/92-93/193/88/015. The same got renewed vide letter no AAACH2278Q25DL01 dated 17/03/2026 upto Assessment Year 2036-37.

2. Summary of significant accounting policies

2.1. Basis of preparation

These financial statements have been prepared in accordance with the generally accepted accounting principles in India under the historical cost convention on accrual basis. These financial statements have been prepared to comply in all material aspects with the accounting standards notified under Section 133 of the Companies Act, 2013 read with Companies (Accounting Standards) Rules, 2021, as amended, and the other relevant provisions of the Companies Act, 2013.

The preparation of the financial statements in conformity with Indian GAAP requires the management to make judgements, estimates and assumptions that affect the reported amounts of revenues and expenses and assets and liabilities, and disclosure of contingent liabilities, if any at the end of reporting period. Although these estimates are based on the management's best knowledge of the current events and actions, uncertainty about these assumptions and estimates could result in outcome requiring a material adjustment to the carrying amount of assets or liability in future period. Accounting estimates can change from period to period. Actual results could differ from those estimates. Appropriate changes in estimates are made as the Management becomes aware of changes in circumstances surrounding the estimates. Changes in estimates are reflected in the financial statements in the period in which changes are made and, if material, their effects are disclosed in the notes to the financial statements.

2.2. Property, Plant and Equipment (PPE)

a) PPE are stated at acquisition cost net of accumulated depreciation and accumulated impairment losses, if any, except assets costing less than INR 5,000 charged to expense, which could otherwise have been included as PPE in accordance with Accounting Standard 10 "Property, Plant and Equipment" because the amount is not material. Subsequent expenditures related to an item of PPE are added to its book value only if it increases the future benefits from the existing asset beyond its previously assessed standard of performance. Losses arising from the retirement of, and gains or losses arising from disposal of PPE which are carried at cost are recognized in the Statement of Income and Expenditure.

b) Depreciation on property, plant, and equipment is provided under the written down value method based on the useful life of the assets as prescribed and which coincides with the useful life in Schedule II to the Companies Act, 2013.

Property, Plant and Equipment	Useful life
Office equipment	3-5 years
Computer	3 years
Furniture & fixture	10 years
Building(Other than Factory)	30 years
Vehicles	8 years

c) In respect of revalued assets, depreciation is being provided on the revalued amounts over the remaining useful life of the assets at the WDV rates.

2.3. Intangible assets

Intangible assets are stated at acquisition cost, net of accumulated amortization and accumulated impairment losses, if any. Intangible assets are amortized on a written down value method over their estimated useful lives. The amortization period and the amortization methods are reviewed at least at each financial year end. If the expected useful life of the asset is significantly different from previous estimates, the amortization period is changed accordingly. Gains or losses arising from the retirement or disposal of an intangible asset are determined as the difference between the net disposal proceeds and the carrying amount of the asset and recognized as income or expense in the Statement of Profit and Loss. The useful life adopted for amortization is:

Intangible Asset	Useful life
Computer software	3 years

2.4. Revenue recognition

Revenue is recognised to the extent that it can be reliably measured and is probable that the economic benefits will flow to the company and uncertainty of collection.

Annual subscription from members, entrance fees, listing fees and revalidation fees is credited to Income on an accrual basis except where the ultimate collection is considered uncertain.

2.5. Other Income

Interest: Interest income is recognized on a time proportion basis taking into account the amount outstanding and the rate applicable.

2.6. Legal expenses

Legal expenses incurred are set off against legal fund.

2.7. Provisions

Provisions are recognized when there is a present obligation as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and there is a reliable estimate of the amount of the obligation. Provisions are measured at the best estimate of the expenditure required to settle the present obligation at the Balance sheet date and are not discounted to its present value.

2.8. Cash and cash equivalents

Cash and cash equivalents comprise cash at the bank, cash on hand and short-term investments & deposits with an original maturity of one year or less.

HOTEL AND RESTAURANT ASSOCIATION OF NORTHERN INDIA

CIN NO.:U55101DL1952NPL002161

Notes forming an Integral part of the Financial Statements for the year ended 31st March 2026

(All amounts are in INR hundred, unless otherwise specified)

3. Capital fund

Particulars	As at 31st March 2026	As at 31st March 2025
Opening balance	339,588	352,223
Add/(Less): Surplus/(Deficit) for the year	29,068	(12,635)
Closing balance	368,656	339,588

4. Legal fund

Particulars	As at 31st March 2026	As at 31st March 2025
Opening balance	113,580	98,333
Add: Addition during the year	18,175	16,258
Less: Used during the Year	(15,306)	(1,011)
Closing balance	116,451	113,580

5. Long term provisions

Particulars	As at 31st March 2026	As at 31st March 2025
Provision for employee benefits: - Gratuity	15,602	15,115
Total	15,602	15,115

6. Other current liabilities

Particulars	As at 31st March 2026	As at 31st March 2025
Statutory dues	2,083	1,309
Audit fee payable	1,265	1,150
Advance from members	6,818	4,933
Total	10,166	7,392

7. Trade Payables

Particulars	As at 31st March 2026	As at 31st March 2025
Total outstanding dues of micro and small enterprises	-	-
Total outstanding dues of creditors other than micro and small enterprises	-	4
Total	-	4

Trade Payables Ageing Schedule as at 31st March 2026

Particulars	Not Due	Outstanding for following periods from due date of payment			
		Less than 6 months	6 months - 1 year	1 - 2 years	2 - 3 years
MSME*	-	-	-	-	-
Others	-	-	-	-	-
Disputed dues - MSME*	-	-	-	-	-
Disputed dues - Others	-	-	-	-	-
Total	-	-	-	-	-

*Micro and Small Enterprises as per Micro, Small and Medium Enterprises Development Act, 2006

Note: The company does not have any unbilled dues for the year ending 31st March 2026

Trade Payables Ageing Schedule as at 31st March 2025

Particulars	Not Due	Outstanding for following periods from due date of payment			
		Less than 6 months	6 months - 1 year	1 - 2 years	2 - 3 years
MSME*	-	-	-	-	-
Others	-	-	4	-	-
Disputed dues - MSME*	-	-	-	-	-
Disputed dues - Others	-	-	-	-	-
Total	-	-	4	-	-

*Micro and Small Enterprises as per Micro, Small and Medium Enterprises Development Act, 2006

Note: The company does not have any unbilled dues for the year ending 31st March 2025

FY2025-26

*The Office Premises represents Flat no 401 & 406 located in building no 75-76 (Manisha Building), Nehru Place New Delhi -110019 purchased on Feb 5, 2014 and 17 Feb. 1978 from Ansal Properties & Infrastructure Ltd. These office flats are yet to be registered as freehold property in the records of Delhi Development Authority and an application for the same is pending before the Estate Officer, DDA, New Delhi. (Refer note 21)

**Computer software represents CorelDraw software used for graphic design. Although the software has been amortised to more than 95% of its cost, it is still being used hence the residual written down value is being carried forward.

FY2024-25

Particulars	Gross block				Depreciation			Net block	
	Balance as at 1st April 2024	Addition	Sub total	Disposal	Balance as at 31st March 2025	Depreciation during the year	Depreciation on sales/adjustment	Balance as on 31st March 2025	Balance as at 31st March 2025
Tangible assets									
Cell phone	2,736	-	2,736	-	2,736	-	-	2,616	120
Furniture and fixtures	8,207	-	8,207	-	8,207	107	-	7,796	411
Computers	12,558	-	12,558	-	12,558	906	-	11,600	958
Office equipment's	7,344	560	7,904	-	7,904	596	-	6,414	1,490
Fax machine	920	-	920	-	920	-	-	874	46
Office premises-406*	36,835	-	36,835	-	36,835	889	-	27,716	9,118
Office premises-401*	164,455	-	164,455	-	164,455	5,764	-	109,687	54,767
Car	13,874	-	13,874	-	13,874	2,872	-	7,549	6,325
	246,928	560	247,487	-	247,487	11,135	-	174,253	73,234
Intangible assets									
Computer software**	1,900	-	1,900	-	1,900	-	-	1,878	22
	1,900	-	1,900	-	1,900	-	-	1,878	22
Total	248,828	560	249,387	-	249,387	11,135	-	176,131	73,256

*The Office Premises represents Flat no 401 & 406 located in building no 75-76 (Manisha Building), Nehru Place New Delhi -110019 purchased on Feb 5, 2014 and 17 Feb, 1978 from Ansal Properties & Infrastructure Ltd. These office flats are yet to be registered as Freehold property in the records of Delhi Development Authority and an application for the same is pending before the Estate Officer, DDA, New Delhi. (Refer note 21)

**Computer software represents CorelDraw software used for graphic design. Although the software has been amortised to more than 95% of its cost, it is still being used hence the residual written down value is being carried forward.

HOTEL AND RESTAURANT ASSOCIATION OF NORTHERN INDIA**CIN NO.:U55101DL1952NPL002161****Notes forming an Integral part of the Financial Statements for the year ended 31st March 2026****(All amounts are in INR hundred, unless otherwise specified)****9. Other non-current assets**

Particulars	As at 31st March 2026	As at 31st March 2025
Long-term deposits with Bank with original maturity period more than 12 months:		
State Bank of India - FDR 476427	41,935	41,935
State Bank of India - FDR 120733	59,437	59,437
State Bank of India - FDR 006444	18,519	14,538
State Bank of India - FDR 904619	13,551	13,551
State Bank of India - FDR 002402	25,575	25,575
State Bank of India - FDR 74632	23,195	18,200
State Bank of India - FDR 023867	47,643	47,643
State Bank of India - FDR 648813	30,200	30,200
State Bank of India - FDR 875276	20,000	20,000
State Bank of India - FDR 889479	20,000	-
State Bank of India - FDR 889876	10,000	-
Total	310,054	271,078

10. Trade receivables

Particulars	As at 31st March 2026	As at 31st March 2025
Unsecured, considered good	2,417	312
Total	2,417	312

Trade Receivable Ageing Schedule as at 31st March 2026

Particulars	Not Due	Outstanding for following periods from due date of payment				
		Less than 6 months	6 months - 1 year	1 - 2 years	2 - 3 years	More than 3 years
Undisputed trade receivables:						
- Considered good	-	-	2,417	312	208	-
- Considered doubtful	-	-	-	-	-	-
Disputed trade receivables:						
- Considered good	-	-	-	-	-	-
- Considered doubtful	-	-	-	-	-	-
Total	-	-	2,417	312	208	-

Trade Receivable Ageing Schedule as at 31st March 2025

Particulars	Not Due	Outstanding for following periods from due date of payment				
		Less than 6 months	6 months - 1 year	1 - 2 years	2 - 3 years	More than 3 years
Undisputed trade receivables:						
- Considered good	-	-	312	-	-	-
- Considered doubtful	-	-	-	-	-	-
Disputed trade receivables:						
- Considered good	-	-	-	-	-	-
- Considered doubtful	-	-	-	-	-	-
Total	-	-	312	-	-	-

11. Cash and cash equivalents

Particulars	As at 31st March 2026	As at 31st March 2025
Cash and cash equivalents		
Balance with banks:		
State Bank of India - Current A/C	45,627	50,535
HDFC Bank - Savings A/C	535	521
Union Bank of India - Current A/C	38,137	34,259
Cash in hand	95	273
Total	84,395	85,588

12. Short-term loans and advances

Particulars	As at 31st March 2026	As at 31st March 2025
Advance recoverable	-	56
Total	-	56

13. Others current assets

Particulars	As at 31st March 2026	As at 31st March 2025
TDS recoverable*	3,566	5,510
Balance with government authorities	553	4,589
Security deposit	327	327
Interest accrued on fixed deposits with Bank	44,107	34,254
Prepaid expenses	725	708
Total	49,277	45,389

*Movement of TDS recoverable

Particulars	As at 31st March 2026	As at 31st March 2025
Opening balance	5,510	7,984
Add/(Less): Adjustment for taxes paid for earlier years		(1,488)
Less: Refund received during the year	(4,650)	(3,925)
Add: TDS & TCS deducted	2,707	2,939
Closing balance	3,566	5,510

Note:

TDS recoverable includes an amount of INR 3,566 hundreds as per detail given below:

Assesment year	Amount
AY 2016-17	533
AY 2019-20	181
AY 2022-23	145
AY 2026-27	2,707
Total	3,566

According to the Management, these are refundable amounts for which follow up is being done/rectifications filed.

HOTEL AND RESTAURANT ASSOCIATION OF NORTHERN INDIA

CIN NO.:U55101DL1952NPL002161

Notes forming an Integral part of the Financial Statements for the year ended 31st March 2026

(All amounts are in INR hundred, unless otherwise specified)

14. Revenue from operations

Particulars	For the year ended 31st March 2026	For the year ended 31st March 2025
Receipts from members:		
Annual subscription fees	104,705	95,747
Entrance fees	9,287	6,660
Listing fees	3,635	3,249
Newsletter advertisement	2,196	2,085
Sponsorship for conclave	10,415	13,772
Convention Income	-	17,750
Total	130,238	139,263

15. Other income

Particulars	For the year ended 31st March 2026	For the year ended 31st March 2025
Interest on fixed deposit with Bank	20,921	17,982
Interest on saving bank account	14	15
Interest on income tax refund	1,459	227
Miscellaneous income	330	315
Unclaimed UTI Bond	1,535	-
Total	24,258	18,539

16. Employee benefits expense

Particulars	For the year ended 31st March 2026	For the year ended 31st March 2025
Salaries and incentives	58,675	60,425
Medical allowance	2,295	2,562
Gratuity	2,028	2,265
Total	62,998	65,252

HOTEL AND RESTAURANT ASSOCIATION OF NORTHERN INDIA

CIN NO.:U55101DL1952NPL002161

Notes forming an Integral part of the Financial Statements for the year ended 31st March 2026

(All amounts are in INR hundred, unless otherwise specified)

17. Other expenses

Particulars	For the year ended 31st March 2026	For the year ended 31st March 2025
Power & fuel	1,596	2,110
Rates & taxes	470	470
Legal & professional fees	2,759	1,456
Telephone & internet charges	557	621
Postage & courier expenses	1,417	1,772
Conveyance expenses	4,746	4,347
Payment to auditor (Note-a)	1,265	1,150
Membership fee & subscription	444	444
Printing & stationery	1,472	1,582
Bank charges	19	21
General expenses	1,767	1,790
Newspaper, books & periodicals	48	47
Pantry expenses	812	750
General meeting expenses	1,487	1,552
Meeting expenses	3,038	3,263
HRANI discount cards	636	593
AMC charges	551	273
Software license charges	249	844
Rent (Photocopier)	420	426
Repair & maintenance	2,540	2,207
Vehicle running & maintenance	2,092	2,090
Insurance	295	394
PR & liason expenses	1,915	2,936
Conclave expenses	7,238	14,185
FHRAI meeting expenses	7,064	3,735
Social media expenses	-	110
House newsletter expenses	8,375	8,595
Marketing fee	-	250
Training programme	65	2
Discount on membership	-	-
Calendar expenses	-	1,160
Convention	-	33,388
Total	53,335	92,563

Note-a. Payment to auditor

Particulars	For the year ended 31st March 2026	For the year ended 31st March 2025
Statutory audit fee	1,265	1,150
Total	1,265	1,150

HOTEL AND RESTAURANT ASSOCIATION OF NORTHERN INDIA

CIN NO.:U55101DL1952NPL002161

**Notes forming an Integral part of the Financial Statements for the year ended 31st March 2026
(All amounts are in INR hundred, unless otherwise specified)**

18. Other Statutory Information:

- I. The Company does not have any Benami property, where any proceeding has been initiated or pending against the Company for holding any Benami property.
- II. The Company does not have any transactions with companies struck off.
- III. The Company does not have any charges or satisfaction which is yet to be registered with ROC beyond the statutory period.
- IV. The Company has not traded or invested in crypto-currencies or virtual currencies during the financial year.
- V. The Company has not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall:
 - a. directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (Ultimate Beneficiaries) or
 - b. provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.
- VI. The Company has not received any funds from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:
 - a. directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or
 - b. provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- VII. The Company does not have any such transaction which is not recorded in the books of accounts that have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (such as search or survey or any other relevant provisions of the Income Tax Act, 1961.
- VIII. The Company is not declared as a wilful defaulter by any bank or financial institution.
- IX. The company has not revalued its property, plant and equipment and intangible assets.
- X. Immovable property comprises office premises represents Flat no 401 & 406 located in building no 75-76 (Manisha Building), Nehru Place New Delhi -110019 purchased on Feb 5, 2014 and 17 Feb, 1978 from Ansal Properties & Infrastructure Ltd. These office flats are yet to be registered as freehold property in the records of Delhi Development Authority and an application for the same is pending before the Estate Officer, DDA, New Delhi.

HOTEL AND RESTAURANT ASSOCIATION OF NORTHERN INDIA

CIN NO.:U55101DL1952NPL002161

Notes forming an Integral part of the Financial Statements for the year ended 31st March 2026

(All amounts are in INR hundred, unless otherwise specified)

19. Ratio Analysis

S. No	Ratio	Numerator	Denominator	31-Mar-26	31-Mar-25	% Change	Reason of Variance more than 25% over the previous year
(a)	Current Ratio	Current Assets	Current Liabilities	13.39	17.76	(24.62%)	-
(b)	Debt Equity Ratio	Debt = Current Liabilities + Non-Current Liabilities	Equity	-	-	-	-
(c)	Debt Service Coverage Ratio	Earnings for debt services	Interest & Lease Payments + Principal Repayments	-	-	-	-
(d)	Return on Equity Ratio	Profit after Tax	Average share holders equity fund (Note 1)	-	-	-	-
(e)	Inventory Turnover Ratio	Cost of Goods Sold	Average Inventory	-	-	-	-
(f)	Trade Receivable Turnover Ratio	Gross Credit Sales - Sales Return	Average Trade Receivables	95	536	(82.21%)	Variance is primarily due to a significant increase in average trade receivables during F.Y. 2025-26
(g)	Trade Payable Turnover Ratio	Net Credit Purchase	Average Trade Payables	-	-	-	-
(h)	Net Capital Turnover Ratio	Net Sales	Average Working Capital	1.04	1.17	(10.54%)	-
(i)	Net Profit Ratio	Net Profit	Net Sales	22.32%	(9.07%)	(346.00%)	Variance due to: The increase is primarily attributable to the surplus generated from the Conclave event held during the year, as against a deficit in the previous year, followed by a 10% increase in fees during the current year, receipt of unclaimed income on UTI Bonds, and receipt of a TDS refund pertaining to FY 2012-13.
(j)	Return on Capital Employed	Earnings before interest and taxes	Capital Employed	-	-	-	-
(k)	Return on Investment	Interest Income	Investment	6.75%	6.63%	1.72%	-

Note 1: Debt equity ratio, debt service coverage ratio and return on capital employed have not been calculated as the company does not have any equity or debt during FY2025-26 and FY2024-25.

Note 2: The company does not have any inventory during FY2025-26 and FY2024-25.

Note 3: The company does not have credit purchases during FY2025-26 and FY2024-25.

Note 4: Fixed deposits are considered as investments for the purpose of calculating Return on Investment ratio

20. Dues to Micro, Small or Medium Enterprises:

The Company does not have any dues to suppliers registered under "Micro Small and Medium Enterprises Development Act, 2006.

21. Litigation regarding Office Premises

The Office Premises comprise Flat no 401 & 406 located in building no 75-76 (Manisha Building), Nehru Place New Delhi -110019. These flats are constructed on Plots No. 75-76, Nehru Place New Delhi-110019 and developed by Ansal Properties & Infrastructure Limited (formerly known as Ansal Properties & Industries Private Limited) who had acquired leasehold rights from Delhi Development Authority (DDA) in the said plots. Flat No. 401 & 406 mentioned above were purchased by the Company from third parties who had earlier acquired these flats.

Eviction proceedings were initiated by DDA, inter-alia, on the grounds that the allotment of Plots No. 75-76, Nehru Place New Delhi-110019 in favour of Ansal Properties & Infrastructure Limited had been cancelled; on an appeal filed by the Company, eviction Orders dated 29 February 2016 issued by the Estate Officer, DDA were set aside by District Court, Saket, New Delhi vide Order dated 03 February 2017.

Subsequently, a show cause notice dated 19.09.2025 has been issued by the Estate Officer, DDA to again initiate eviction proceedings against all the flat owners on the said plots. The Company along with all the other flat owners (known as Association of Apartment Owners of Manisha Building) have filed a Writ Petition before the Hon'ble High Court of Delhi, inter-alia, seeking (i) quashing of the said show cause notice and the eviction proceedings pending before the Ld. Estate Officer, DDA, against the members of the Petitioner Association, and (ii) quashing/setting aside the Order dated 28.04.1995 passed by Dy. Director (CL), Delhi Development Authority (DDA), cancelling the allotment of the Entire, Plot No. 75-76, Nehru Place, Kalkaji District Centre, New Delhi - 110019. On 12 January 2026, the Hon'ble High Court of Delhi issued notice to the respondents (Delhi Development Authority & Ors.); on 26 May 2026 the said Hon'ble High Court listed the matter for 07 September 2026 with interim order to continue.

In View of the above, these office flats cannot be registered as freehold property in the records of Delhi Development Authority.

22. The Company has used accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, there are no instance of audit trail feature being tampered with. Additionally, the audit trail of relevant prior years has been preserved by the Company as per statutory requirements for record retention.

23. Corresponding figures of previous year are regrouped/rearranged wherever necessary to confirm to the current year classification.

For and on behalf of the Board



Garish Oberoi
Treasurer
DIN: 01142920



Amarvir Singh
Hony. Secretary
DIN: 03328032

As per our report of even date
For R K Khanna & Co.

Chartered Accountants

FRN: 000033N



Vipin Bali

Partner

M.No.083436

Date: 17 August 2026
Place: New Delhi

Date: 17 August 2026
Place: New Delhi

Managing Committee

Office
Bearers

The following members were elected to the Managing Committee at the 73rd Annual General Meeting held on 25th September, 2024 at Radisson Blu Plaza Delhi Airport, Mahipalpur for the term 2024-26 and continues till March 31, 2026.



Mr. Surendra Kumar Jaiswal
President
(Resigned as President on September 26, 2025)
Partner, Deep Hotel
12/47, Cantt Road
Lucknow
DIN : 01886871



Mr. Amarvir Singh
Hony. Secretary
Partner, Hotel Natraj
Clock Tower, Katchery Road, Ludhiana
DIN : 03328032



Mr. Garish Oberoi
Treasurer
Partner, Hotel Oberoi Anand
46, Civil Lines, Bareilly
DIN : 01142920



Mr. Rattandeep Singh Anand
Vice President
Managing Director, Asia Group of Hotels
Hotel Asia Jammu Tawi
DIN : 00631388



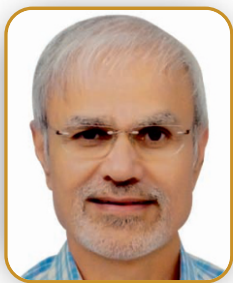
Mr. Ankit Gupta
Vice President
Managing Director, Hotel Himani's
LCR 469-470, Sector-35 C, Chandigarh
DIN : 01600912



Mr. Rakesh Roy
Hony. Jt. Secretary
Director, Elchico Hotels & Restaurant (P) Ltd.
24/28, M.G. Marg, Civil Lines, Allahabad
DIN : 00346291



Mr. Vinod Gulati
Hony. Jt. Secretary
Managing Director, Gulati Restaurant
A Unit of Gulati Restaurant & Foods Pvt Ltd
6, Pandara Road Market, New Delhi
DIN : 00239160



Mr. Deepak Parihar

MC Member

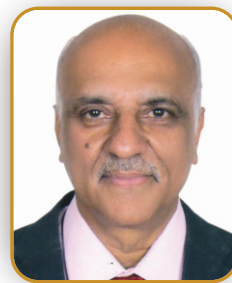
Managing Director, Kalinga Hotel
Near Railway Station, Jodhpur, Rajasthan
DIN : 00455460



Mr. Amarjeet Singh

MC Member

Partner, Hotel Greens
Opp. Railway Station, G.T. Road, Ludhiana
DIN : 08263058



Mr. Arun Dang

MC Member

Partner, Grand Hotel
137, Station Road, Agra Cantt, Agra
DIN : 01990915



Mr. Luv Malhotra

MC Member

Managing Director, CHL Limited
Hotel The Suryaa
New Friends Colony, Community Centre
New Delhi
DIN : 00030477



Mr. Rahool Macarius

MC Member

Market Managing Director EURASIA
Wyndham Hotels & Resorts
12th Floor, IREO Grand View Tower
Sector 58, Gurugram 122005, Haryana
DIN : 0000000



Shriji Dr. Lakshyaraj Singh Mewar

MC Member

Chairman & Managing Director
Historic Resort Hotels Pvt. Ltd.
The Palace, Udaipur
DIN : 00071906



Mr. Pawan Aggarwal

MC Member

Proprietor
Quality Bar & Restaurant Ambala, Managing
Director- Regenta Central City Vilas Palace
Ambala 9th Milestone LHS, Ambala-Haryana
DIN : 00374039



Mr. Pradeep Narayan Singh

MC Member

Partner
Hotel Pradeep
C 27/153, Jagatganj, Varanasi
DIN : 07050577



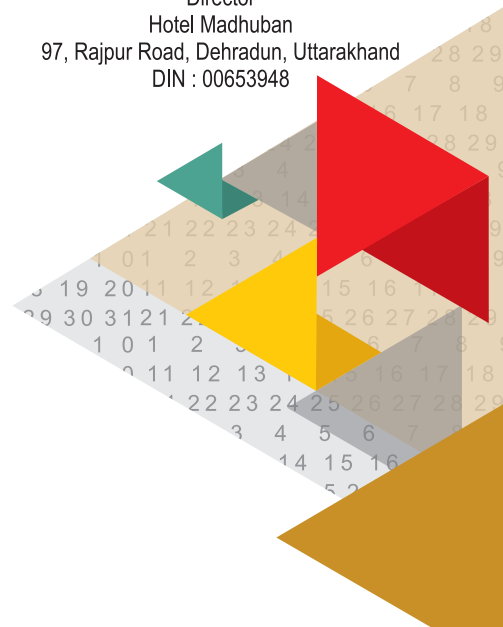
Mr. Manu Kochhar

MC Member

Director
Hotel Madhuban
97, Rajpur Road, Dehradun, Uttarakhand
DIN : 00653948

Members

**Managing
Committee**



Managing Committee

Members



Mr. Navneet Jain
MC Member

CEO, Sultan C/o Radisson Blu Hotel
Kaushambi Delhi NCR, Ghaziabad, UP
DIN : 07529627



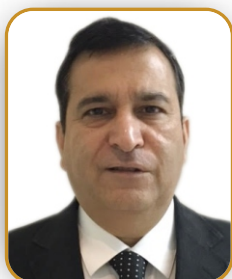
Mr. Sanjay Thakur
MC Member

Proprietor, Hotel Combermere
Near Tourism Lift, The Mall, Shimla, HP
DIN : 01342452



Mr. Rishabh Khanna
MC Member

Advisor, Hotel Crown Plaza
Rohini, Delhi
DIN : 03528119



Mr. Vikas Malhotra
MC Member

Managing Director, The Landmark Hotel
10, The Mall, Kanpur
DIN : 00427827



Ms. Meena Bhatia
MC Member

Vice President & General Manager
LE MERIDIEN
Windsor Place, Janpath, New Delhi
DIN : 07897673



Mr. Nikhil Sharma
MC Member

Managing Director & Chief Operating Officer
South Asia Radisson Hotel Group
First Floor, Block A, Chimes, Plot No. 61,
Sector-44, Gurgaon, Haryana
DIN : 05180315



Mr. Manan Chawla
MC Member

Partner, Sonido By Maquina
30 A, Ground Floor
Hauz Khas Village, New Delhi
DIN : 02043034



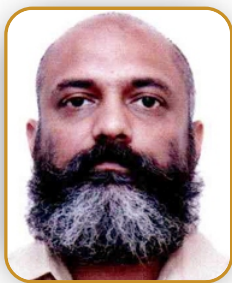
Mr. Kamal N Tripathi
MC Member

Managing Partner
Aahana-The Corbett Wilderness
Village Savaldeh, P.O.Semalkhalya, Ramnagar
DIN : 00709702



Mr. Virendra Teotia
MC Member

Director
Umrao Hotels & Resorts Pvt. Ltd.
National Highway-48, New Delhi
DIN : 00066975



Mr. Kunal Singh Chawra
MC Member
 GM - Sales
 Karni Bhawan Palace
 (A Unit of Historic Resort Hotels Pvt. Ltd.)
 Gandhi Colony, Bikaner
 DIN : 07698377



Mr. Ashwani Kumar Goela
MC Member
 Area Vice President Operations – Radisson Blu
 Plaza Delhi Airport & Area General Manager
 Radisson Hotel Group,
 South Asia Radisson Blu Plaza Delhi Airport
 National Highway-08, New Delhi
 DIN : 08142386



Mr. Ajay Bakaya
Corporate Member
 Managing Director-Sarovar Hotels &
 Director-Louvre Hotels India
 504, 5th Floor, Global Foyer
 Golf Course Rd, Sec-43, Gurgaon, Haryana



Mr. Sudeep Jain
Corporate Member
 Managing Director, South West Asia
 IHG Hotels & Resorts
 DLF Phase 2, Sector 24, Gurugram,
 Haryana



Mr. Vishvapreet Singh Cheema
Corporate Member
 President
 Lemon Tree Hotels Limited
 Asset No. 6, Aerocity Hospitality District
 IGI Airport, New Delhi-110037, India



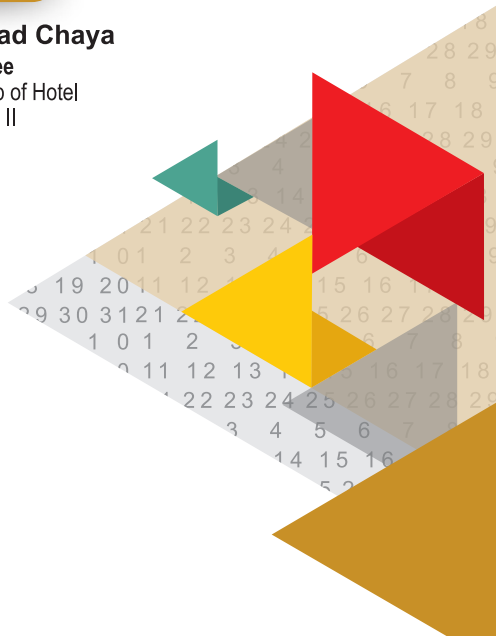
Mr. Abhishek Sadhoo
Special Invitee
 General Manager
 Shangri-La Eros
 New Delhi



Mr. Mushtaq Ahmad Chaya
Special Invitee
 CMD, Mushtaq Group of Hotel
 Lajpat Nagar - II
 New Delhi

Members

Managing Committee



Guidelines for Membership of HRANI

If a new establishment desires to join the Association as a member, they are required to submit the application form for the desired category. The criterion drawn is reproduced below for members' convenience.

►► Hotel Membership

- The Hotel must have minimum of 10 rooms and hold a valid licence granted by the competent government authority for hotel operations.
- The Hotel must be a functioning establishment having a minimum of 10 lettable bedrooms, out of which at least 25% of the bedrooms should have attached bathrooms. For the remaining rooms, there should be one bathroom for every four rooms.

Note: A hotel under project stage shall be eligible for Associate Membership. The application for change in category from Associate to hotel category shall be submitted once it is operational provided it is supported by any two Licenses from Municipal Corporation/ Nagar Nigam / Sarai Act or any concerned agency; Licenses from Excise & FSSAI; NOC from Police and Fire.

- A Restaurant within the hotel (which is HRANI member) can also apply for separate membership. Such restaurant members are also entitled to 2 HRANI discount cards.
- At least 25% of the bathrooms should have western style WCs.
- The ambience, exterior and interior décor must be good.
- There should be separate clean & hygienic toilets for ladies and gentlemen attached to the public area.
- All rooms should be provided with fans except in hill station.
- There should be a Reception Counter with telephone, along with a separate telephone available for residents and visitors.
- Except at hill stations, the hotel must have its own kitchen and a restaurant with a valid eating house licence where even outsiders can come and dine. At hill stations, if the hotel does not have a restaurant, it must still have an eating-house license granted by a competent authority.
- The hotel must have its own kitchen and also a restaurant where outsiders can come and dine.
- The hotel should use good quality crockery, cutlery, glassware and furniture.
- The hotel should provide laundry and dry cleaning services.
- There should be clean and good quality linen/blankets/towels etc.

- Hotel staff should be in smart and clean uniforms.
- There should be adequate staff facilities including spaces for eating, toilets and cloak rooms.
- There should be arrangements for hygienic washing of utensils, crockery, cutlery and glassware. In case of manually operated washing system, there should be a three-tier system.
- Water used for cooking, drinking and ice making should be of acceptable quality.
- There should be adequate parking space available.

►► Restaurant Membership

- Must be a functioning restaurant & currently under operation.
- The restaurant must have minimum 25 seats.
- It must hold all the relevant Municipal/Police or any other required licenses with current validity.
- The Restaurant must have a valid license issued by the competent Government/Local Authority to operate as restaurant and must be open to general public.
- The ambience, exterior and interior décor must be good.
- The Restaurant should be fully and effectively air-conditioned. The Regional Association, in its direction, may relax this condition in case of open-air restaurant and Restaurants located in Hill Stations.
- There should be clean and hygienic toilet facilities, preferably with separate units for gents and ladies.
- There should be telephone facility.
- The restaurant should use good quality crockery, cutlery, glassware, silverware, tableware and linen.
- There should be arrangements for hygienic washing, drying and washing of utensils crockery, cutlery and glassware. In case of manually operated washing system, there should be a three tier system.
- The restaurant must have a clean, hygienic, well equipped and well maintained kitchen and pantry with proper and adequate cold storage facilities. Cooking utensils should also be of good quality and well maintained.
- There should be good quality furniture.
- Staff must be in smart and clean uniforms.
- There should be adequate staff facilities including spaces eating, toilets and cloak rooms.
- Water used for cooking, drinking and ice making should be of acceptable quality.

- ▶ There should be proper parking space available.

▶ **Associate Membership**

1. **General** (Travel Agent/Tour operator/Consultant etc.)

- ▶ Copy of Certificate of incorporation
- ▶ Profile of Company
- ▶ Copy of documents (Project level), if hotel is under construction.
- ▶ Hotel & Guest House with less than 10 rooms & BNBs with dining facility are eligible for associate membership.
- ▶ Restaurant with less than 25 cover; Food Business Operators including multiple food joints / chains: kiosks; fast food; Confectioners etc are also eligible for associate membership

2. **Associations**

- ▶ Copy of Certificate of incorporation along with trust deed/ Byelaws / supporting documents)
- ▶ Minutes of the Last AGM
- ▶ Copy of Annual Report
- ▶ List of Executive Members
- ▶ List of Members

3. **Institutes**

- ▶ Copy of Certificate of Incorporation established and administered by trust / Society / Section 25 Company / Central /State Govt).
- ▶ List of Faculty
- ▶ Copy of Affiliation papers
- ▶ List of Trustees/board members Other Matters

4. **Hotel Less than 10 Rooms**

- ▶ The Hotel must be functioning and hold a license granted by the Competent Government Authority to run as hotel.
- ▶ Note: If your hotel has not yet started operating, you will be eligible for Associate Membership under General category until the hotel/restaurant starts operating. Once operational, you may apply for a change in membership category, viz. Hotel or Restaurant supported by relevant Licenses from Municipal Corporation/Police etc.
- ▶ The ambiance, exterior and interior décor must be good.
- ▶ There should be separate clean & hygienic toilets for ladies and gentlemen attached to the public area.

- ▶ Hotel must have a Restaurant/ Dinning area/ Cafe for in-house guest.
- ▶ The hotel should use good quality crockery, cutlery, glassware and furniture

5. **Restaurant Less than 25 Seats**

- ▶ The restaurant must be operational.
- ▶ Must have all the relevant Municipal/Police or any other required licenses with current validity.
- ▶ The Restaurant must hold license granted by the Competent Government/Local Authority to run as restaurant and must be open to general public.
- ▶ The ambiance, exterior and interior décor must be good.
- ▶ The Restaurant should be fully and effectively air-conditioned. The Regional Association, in its direction, may relax this condition in case of open-air restaurant and Restaurants located in Hill Stations.
- ▶ There should be clean and hygienic toilet facilities preferably with separate units for gents and ladies.
- ▶ There should be telephone facilities.
- ▶ The restaurant should use good quality crockery, cutlery, glassware, silverware, tableware and linen.
- ▶ There should be arrangements for hygienic washing, drying and washing of utensils crockery, cutlery and glassware. In case of manually operated washing system, there should be a three tier system.
- ▶ There should be clean, hygienic, well equipped and well maintained kitchen and pantry with proper and adequate cold storage facilities. Cooking utensils should also be of good quality and well maintained.
- ▶ There should be good quality furniture.
- ▶ Staff must be in smart and clean uniforms.
- ▶ There should be adequate staff facilities including spaces eating, toilets and cloak rooms.
- ▶ Water used for cooking, drinking and ice making should be of acceptable quality.
- ▶ There should be proper parking space available.

▶ **As approved in Managing Committee meeting held on July 14, 2018 Park Plaza Ludhiana Discount Card Guidelines has been updated**

HRANI Discount Rules are aligned with guidelines of FHRAI Privilege Card

1. HRANI discount will be 30%.
2. 15% discount on Alcoholic beverage.

Attendance at the Managing Committee Meetings

	Aug 21, 2025 New Delhi	Dec 10, 2025 New Delhi	Mar 27, 2026 Lucknow	Aug 05, 2026 Virtual Meeting	Aug 17,2026 Virtual Meeting	Total
Uttar Pradesh						
Sh. Surendra Kumar Jaiswal	Y	Y	Y	Y	Y	5
Sh. Garish Oberoi	-	Y	Y	Y	Y	4
Sh. Rakesh Roy	-	-	Y	Y	Y	3
Sh. Arun Dang	Y	Y	-	Y	Y	4
Sh. Pradeep Narayan Singh	Y	Y	Y	-	Y	4
Sh. Vikas Malhotra	Y	-	Y	Y	-	3
Sh. Navneet Jain	-	Y	Y	Y	-	3
Delhi						
Sh. Ashwani Kumar Goela	Y	Y	-	Y	Y	4
Sh. Luv Malhotra	-	Y	-	Y	Y	3
Sh. Manan Chawla	Y	Y	Y	Y	Y	5
Smt. Meena Bhatia	Y	Y	-	Y	Y	4
Sh. Pranay Aneja	Y	Y	Resigned			2
Sh. Rishabh Khanna	Y	-	Y	Y	-	3
Sh. Vinod Gulati	Y	Y	Y	Y	Y	5
Sh. Virendra Teotia	Y	Y	Y	Y	Y	5
Haryana						
Sh. Animesh Kumar	Y	Resigned				1
Sh. Nikhil Sharma	Y	-	-	Y	Y	3
Sh. Pawan Aggarwal	Y	Y	-	Y	Y	4
Sh. Rahool Macarius	Y	-	Y	Y	Y	4
Himachal Pradesh						
Sh. Sanjay Thakur	Y	-	-	Y	-	2
Jammu & Kashmir						
Sh. Rattandeep Singh Anand	Y	-	-	Y	Y	3
Chandigarh						
Sh. Ankit Gupta	Y	Y	-	Y	Y	4
Punjab						
Sh. Amarvir Singh	Y	Y	-	Y	Y	4
Sh. Amarjeet Singh	Y	Y	-	Y	Y	4
Rajasthan						
Shriji Dr. Lakshyaraj Singh Mewar	Y	-	-	Y	Y	3
Sh. Kunal Singh Chawra	-	Y	-	Y	-	2
Sh. Deepak Parihar	Y	-	Y	Y	Y	4
Uttarakhand						
Sh. Kamal N Tripathi	-	-	Y	Y	Y	3
Sh. Manu Kochhar	Y	Y	-	Y	Y	4
Corporate Member						
Sh. Ajay K Bakaya	-	-	-	Y	Y	2
Sh. Sudeep Jain	-	-	-	Y	Y	2
Sh. Vilas Pawar	Resigned					0
Sh. Vishwapreet Singh Cheema	Co-opted on Dec 10, 2025			Y	-	1
Special Invitee						
Sh. Abhishek Sadhoo	Y	Y	-	-	Y	3
Sh. Mushtaq Ahmad Chaya	-	-	-	-	-	0

Setting the Stage for the World:

India's Rise as a Global Wedding & MICE Destination

India is fast emerging as a preferred destination for grand celebrations and global business gatherings, where tradition meets scale and experiences are crafted with unmatched depth and diversity. From opulent weddings rooted in heritage to large-scale conferences and exhibitions, the country is redefining how the world celebrates and connects.



Against this evolving backdrop, the Wedding & MICE Tourism Conclave 2026 marked a significant milestone in shaping the future of this high-potential segment. Organised by the Hotel & Restaurant Association of Northern India (HRANI) and Federation of Hotel & Restaurant Associations of India (FHRAI) jointly, the conclave was held on 28 March 2026 at the Ramada by Wyndham Lucknow Hotel and Convention Centre, bringing together the finest

minds and key stakeholders from across the ecosystem.

The conclave was graced by an eminent gathering of policymakers and industry leaders, reflecting the scale and importance of the initiative. Distinguished dignitaries included **Sh. Brajesh Pathak, Hon'ble Deputy Chief Minister, Government of Uttar Pradesh; Dr. Rajeshwar Singh, Hon'ble MLA, Sarojini Nagar Constituency, Lucknow; Dr. Neeraj Kharwal, IAS, Managing**

Director, ITPO; Sh. Arun Srivastava, Joint Director General & Regional Director (North), Ministry of Tourism, Govt. of India; Sh. Surendra Kumar Jaiswal, President, FHRAI; Sh. Pradeep Shetty, Vice President, FHRAI; Sh. Garish Oberoi, Hony. Treasurer, HRANI, Hony. Secretary, FHRAI & Past President, HRANI & FHRAI; Sh. Rahoo Macarius, Market Managing Director – Eurasia, Wyndham Hotels & Resorts; and Sh. Samit Garg, President, EEMA.

Aligned with the Hon'ble Prime Minister's visionary call of "Wed in India," the conclave underscored India's growing potential as a global hub for destination weddings and MICE tourism. With its rich cultural heritage, diverse destinations, and rapidly evolving hospitality infrastructure, India is uniquely positioned to host experiences that are both grand in scale and deeply rooted in authenticity.

Designed as a high-impact industry platform, the conclave brought together policymakers, tourism boards, hospitality leaders, wedding planners, event professionals, and infrastructure developers to deliberate on strategies that can accelerate growth in this segment. The focus remained on strengthening destination competitiveness, enhancing infrastructure, enabling policy support, and fostering meaningful collaborations across the value chain.

A key highlight of the conclave was the announcement of a strategic partnership between FHRAI and Axis Bank, marking a significant step towards strengthening the financial ecosystem of the tourism and hospitality industry. The exchange of the Memorandum of Understanding reflected a shared vision to drive growth through

innovative financial solutions and deeper industry collaboration. Complementing this, ICICI Lombard presented insights on risk management and specialised insurance solutions tailored for the hospitality and events sector, addressing an increasingly critical need in the industry.

The conclave also featured a vibrant exhibition, with over fifty stalls showcasing leading service providers, destinations, and tourism stakeholders. The exhibition served as a dynamic platform for networking, business exchange, and showcasing the diversity and capability of India's wedding and MICE ecosystem.

Further enriching the conclave were three high-impact technical sessions that explored key themes shaping the future of the industry, including destination weddings and global execution, evolving expectations in India's MICE sector, and enhancing experiential value in weddings and events. These discussions brought forth actionable insights and forward-looking perspectives, contributing to a stronger and more resilient roadmap for the sector.

HRANI and FHRAI also acknowledged the support of their valued partners, including the Ministry of Tourism, Uttar Pradesh Tourism Board, Gujarat Tourism, ITPO, Axis Bank, Hilton, Radico, Radio City, Dainik Jagran, along with exhibition and supporting partners, whose collaboration played an instrumental role in the success of the conclave.

More than just a gathering, the Wedding & MICE Tourism Conclave 2026 emerged as a defining platform—one that not only highlighted India's strengths but also reinforced its readiness to lead on the global stage in the years to come.





Strengthening Farmer-Hospitality Linkages in Uttar Pradesh



In a significant step toward promoting local produce and enhancing farm-to-fork connections, an event was organized to bring together key stakeholders from the agriculture and hospitality sectors. Dr. Roshan Jacob, Commissioner, Lucknow Division, graced the occasion as the Chief Guest.

The event witnessed the presence of senior officials including Sh. Ajay Jain, Chief Development Officer, Lucknow, Govt. of U.P.; Sh. K. K. Singh, Joint Development Commissioner, Lucknow Division; Sh. Vijay Pratap Singh, Assistant Commissioner (Food Safety), Lucknow; Sh. Rajeev Kumar Verma, Joint Director, Vegetables; Sh. Krishna Mohan Choudhary, Chief Horticulturist, Malihabad; and Dr. D. K. Verma, Deputy Director, Horticulture.

Also in attendance were representatives from various mango farmer producer organizations (FPOs) and prominent hoteliers from Lucknow and Kanpur. The primary focus was to promote the direct sourcing of this season's freshest mangoes from FPO farmers to hotels and restaurants.

This initiative aims to empower mango-growing FPOs by creating direct market linkages with the hospitality industry—eliminating intermediaries, ensuring fair prices for farmers, and providing fresh, high-quality produce to the end consumers.

Hoteliers expressed strong interest in collaborating with FPOs and appreciated the opportunity to engage directly with the producers. The move is expected to not only improve the livelihoods of farmers but also elevate the culinary standards within the hospitality sector by incorporating fresh, locally

sourced ingredients.

This collaborative initiative marks a progressive shift in hospitality procurement—towards sustainability, transparency, and local engagement—benefiting both the producers and the patrons they serve.

Promoting Direct Sourcing of Fresh Mangoes from FPOs to Hotels & Restaurants



Viksit Delhi: Charting a Transformative Future for Tourism and Hospitality



On 10th December 2025, Delhi witnessed a landmark gathering that brought together government policymakers, hospitality leaders, innovators, and industry stakeholders at the HRANI & FHRAI Summit held at Hotel Le Meridien. Under the banner “Viksit Delhi, Viksit Tourism & Hospitality: Together Towards a Viksit Bharat,” the summit underscored Delhi’s ambition to emerge as a globally competitive, sustainable, and tourism-driven destination. It provided a platform to announce progressive policy reforms, showcase sustainable practices, discuss digital integration, and celebrate excellence in hospitality.

A Defining Moment at the HRANI Summit

The HRANI Summit witnessed a defining policy moment with the keynote address of Smt. Rekha Gupta, Hon’ble Chief Minister of the Government of NCT of Delhi, whose announcements directly addressed some of the most long-standing regulatory challenges faced by hotels and restaurants in the capital. Her address set a decisive tone for reform, reflecting the government’s intent to balance safety, sustainability, and economic growth while enabling the hospitality sector to operate with greater clarity and confidence.

Emphasising that tourism and hospitality are critical drivers of employment and urban vitality, the Chief Minister underlined the need for governance systems that support, rather than hinder, responsible businesses.

Third-Party Audit for Fire Licensing:

A Major Relief for Hotels & Restaurants

In one of the most significant announcements of the Summit, CM Smt. Rekha Gupta declared that fire licensing for hotels and restaurants in Delhi will soon be conducted through a third-party audit mechanism. This reform is aimed at reducing procedural delays, eliminating uncertainty, and ensuring faster approvals without compromising on safety standards.

Acknowledging the large number of pending fire licence cases inherited from previous administrations, the Chief Minister assured that such cases are now being taken up on priority. The move marks a clear departure from conventional approval processes and signals the government’s commitment to ease of doing business in the hospitality sector.

This announcement was widely welcomed by industry stakeholders, who have long advocated for transparent, time-bound, and professional audit systems.

Single-Window Licensing: Ending the Maze of Multiple Approvals

Further strengthening the reform agenda, CM Smt. Gupta assured that the Delhi Government will shortly roll out a single-window licensing system for hotels and restaurants. This mechanism will integrate approvals from the Municipal Corporation of Delhi (MCD), Delhi Development Authority (DDA), and the Government of NCT of Delhi, eliminating repetitive procedures and administrative bottlenecks.

The initiative is expected to significantly simplify compliance, reduce turnaround time, and provide much-needed predictability to hospitality businesses operating in the capital.

Tackling Pollution with Practical Solutions

Addressing environmental concerns, the Chief Minister advised hospitality establishments to adopt mist fogging systems as a pollution-control measure that also conserves water. She noted that pilot fogging initiatives have already commenced in select areas of Delhi and will be expanded across the city.

Her remarks reflected the government's focus on sustainable, scalable, and resource-efficient solutions, encouraging the hospitality industry to actively participate in pollution mitigation while maintaining operational feasibility.

Tourism-Led Growth and Global Positioning of Delhi

Reiterating the government's vision to position Delhi as a premier hub for events, conferences, and tourism, the Chief Minister stressed that the city must reclaim its rightful place

on the national and global tourism map. She observed that Delhi's potential had remained underutilised in the past and called for renewed collaboration between the government and industry bodies to unlock growth opportunities.

She also highlighted the international recognition of Diwali's inclusion in UNESCO's list, calling it a moment of national pride and urging the hospitality sector to actively promote India's cultural heritage on global platforms.

An Aspirational Address, A Clear Direction

Commending the hospitality industry for its professionalism and contribution to livelihoods, the Chief Minister emphasised the need for sustainable tourism models, enhanced safety standards, and continuous skill development to meet global benchmarks. Her address reflected optimism for future partnerships between government, industry associations like HRANI, and local communities.

The presence and announcements of the Hon'ble Chief Minister transformed the Summit into a platform of actionable policy dialogue, reinforcing confidence that Delhi's hospitality sector is entering a phase of reform-driven growth and regulatory clarity.



Honouring Excellence in Hospitality



Sh. Virendra Teotia, Director, Umrao Hotels & Resorts Pvt. Ltd. receiving the Honour from Smt. Rekha Gupta, Hon'ble Chief Minister of Delhi



Smt. Jyotsna Suri, Chairperson & Managing Director, The Lalit Suri Hospitality Group receiving the Honour from Smt. Rekha Gupta, Hon'ble Chief Minister of Delhi



Sh. Abhishek Sadhoo, General Manager, Shangri-La Eros receiving the Honour from Smt. Rekha Gupta, Hon'ble Chief Minister of Delhi



Sh. Rakesh Sethi, Corporate Executive Chef, Operations, South Asia, Radisson Hotel Group receiving the Honour from Smt. Rekha Gupta, Hon'ble Chief Minister of Delhi



Sh. Ashwani Kumar Goela, Area Vice President Operations & Area General Manager, Radisson Blu Plaza Delhi Airport receiving the Honour from Smt. Rekha Gupta, Hon'ble Chief Minister of Delhi



Sh. Tarun Thakral, Executive Director & Meena Bhatia, Vice President & General Manager, Le Meridien receiving the Honour from Smt. Rekha Gupta, Hon'ble Chief Minister of Delhi



Sh. Vinod Gulati, Managing Director, Gulati Restaurant receiving the Honour from Smt. Rekha Gupta, Hon'ble Chief Minister of Delhi

From Farms to Five-Star Kitchens: A New Alliance Takes Shape



HRANI & FHRAI's FPO-Hospitality & Farmers' Benefit Summit 2025 lays the foundation for a transparent, inclusive, and sustainable sourcing ecosystem

A transformative chapter in India's farm-to-hospitality journey unfolded at the FPO–Hospitality & Farmers' Benefit Summit 2025, jointly organised by the Hotel & Restaurant Association of Northern India (HRANI) and the Federation of Hotel & Restaurant Associations of India (FHRAI) at Hotel Le Meridien, New Delhi.

Bringing together senior government leadership, national hospitality brands, Farmer Producer Organizations (FPOs), chefs, and institutional stakeholders, the Summit marked a decisive shift towards structured, long-term, and transparent

partnerships between farmers and the hospitality industry.

At the heart of the dialogue was a shared vision:

to build direct procurement ecosystems that strengthen rural livelihoods, reduce intermediaries, ensure quality and traceability, and meet the hospitality sector's growing demand for clean, authentic, and region-specific produce.

More than a conference, the Summit emerged as a strategic platform for action-aligning policy intent with industry readiness and farmer capability, and setting the foundation for a national farm-to-hospitality supply chain model.



Cohesive Interface



Meeting with Smt. Rekha Gupta, Hon'ble Chief Minister of Delhi



Meeting with Sh. Gajendra Singh Shekhawat, Hon'ble Minister of Tourism & Culture, Government of India



Meeting with Smt. Nirmala Sitharaman, Minister of Finance and Minister of Corporate Affairs Government of India



Meeting with Sh. Manjinder Singh Sirsa, Hon'ble Minister of Industries, Food and Supplies, and Environment, Forest and Wildlife



Meeting with Sh. Penda Dorji, Counsellor (Economic) Royal Bhutanese Embassy, New Delhi



Meeting with Sh. Jaiveer Singh, the Hon'ble Minister of Tourism & Culture, Government of Uttar Pradesh



Meeting with Sh. Gajendra Singh Shekhawat, Hon'ble Minister of Tourism & Culture, Government of India



Hotel and Restaurant Association of Northern India

CIN NO.:U55101DL1952NPL002161

Regd. Off : 406/75-76, Manisha Building,

Nehru Place, New Delhi - 110 019

Ph : 011- 41306628, 42804416

E-mail: hrani.1950@gmail.com

www.hrani.net.in